2024-25

ANNUAL REPORT

Autodrome
SINCE 1953

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If you have any questions on accessing the digital copy of this report, please call +94 112304059 or +94 112314804. The contact person at the time of publishing this annual report is Mr. Gayan Joseph, Head of Finance.

If you wish to Email instead, please use the address finance@autodrome.lk. The fax number is +94 112338611.

The web address for download of this report is: http://financial.autodrome.lk

CORPORATE INFORMATION

NAME
The Autodrome PLC

COMPANY REGISTRATION NO.
PQ-84

REGISTERED LOGO
Autodrome SINCE 1953

LEGAL FORM
A Limited Liability Company incorporated in Ceylon on 23rd July 1953, converted to a Public Company in 1957, and re-registered under the Companies Act No. 7 of 2007.

STOCK EXCHANGE LISTING
The issued ordinary shares of the Company are listed since 1975 under Retail Sector on the Main Board of the Colombo Stock Exchange of Sri Lanka.

HEAD OFFICE/REGISTERED OFFICE
304 Union Place, Colombo 2. Sri Lanka
Tel: +(94) 112326181, +94 117847443 (3 Hunting lines)
Fax: +(94) 112338611
Web: www.autodrome.lk

BOARD OF DIRECTORS
Ms. Bernadette J. Aloysius B.A.
Chairperson

Mr. Jeremy D. Aloysius MBA (USA)
Joint Managing Director / CEO

Mr. Rajeev A.J. Aloysius FCMA (UK), FCMA (SriL), MBA (SriJ.)
Joint Managing Director / CFO

Ms. J. Joanne B. Aloysius Rajiyah
B.Sc. (Lond.), MBA (SriJ.)
Marketing Director

Ms. Julie A. Aloysius BA (USA)
Executive Director

Mr. Jitendra T. Daulagala
ACMA(UK), MA (UK)

Prof. John A. Aloysius
B.Sc (Col.), PhD (USA)

Ms. L. Chiranthi Cooray
FCMA, CGMA, CPA, MBA (UK), CIPM

Mr. Hiran Asoka Pieris
ACA, FCMA, CGMA

COMPANY SECRETARIES
Deloitte Corporate Services (Pvt) Ltd.
100, Braybrooke Place,
Colombo 2.

LAWYERS
M/s. D.L. & F. De Saram

AUDITORS
Ernst & Young,
Rotunda Towers , No.109, Galle Road,
PO. Box 101, Colombo 03, Sri Lanka

BANKERS
Commercial Bank of Ceylon PLC, City Office
Hatton National Bank PLC, Head Office
People's Bank, Union Place
Sampath Bank PLC Millenium Branch

SENIOR EXECUTIVES
Mr. Gayan Joseph FCA, B.Sc.(SriJ.), FCMA(SriL)
Head of Finance

Ms. Asha Peiris Nishantha
Manager - Sales

Mr. Thilanga Sampath
Field Service Manager

Mr. Romesh Jayathilaka
Manager- Business Development

Mr. Chathura M. Samaranayaka
Administration Manager

Ms. Renuka Nilmini
Manager - Stores

Mr. Ranjith Dharmasena
Manager - Warehouse

Mr. Tharanga S. Witharange
Manager - Workshop

NATURE OF BUSINESS
Official, Authorised Distributors in Sri Lanka for:
BRIDGESTONE Tyres, Tubes , Flaps
Rent of Office Space and parking
Website Design & Management

SUBSIDIARY
Tourama (Pvt) Ltd
Level 3- The Autodrome Building,
No 304, Union Place Colombo 02.
Travel Agency and Destination
Management Company

QUERIES
On This Report
Mr. Gayan Joseph
Head of Finance
The Autodrome PLC
No. 304 Union Place, Colombo 2.
Sri Lanka
Email: finance@autodrome.lk
Tel: +94 112 326181 or +94 112 314804

THE AUTODROME PLC

Reg. No. PQ-84

NOTICE IS HEREBY GIVEN that the Seventy Third Annual General Meeting of The Autodrome PLC will be held at the Registered Office of the Company as a virtual meeting on Tuesday, 30th September 2025 at 11.30 a.m. and the business to be brought before the meeting will be:

01. To receive and consider the Annual Report of the Directors and the Audited Financial Statements for the year ended 31st March 2025 together with the Report of the Auditors thereon.

02. To elect Director Mr. Jitendra Tissa Daulagala, who was appointed to the board on 31st December 2024 in terms of Article 91 of the Articles of Association.

03. To elect Director Ms. Mannamarkkalage Lorainne Chiranthi Cooray, who was appointed to the board on 31st December 2024 in terms of Article 91 of the Articles of Association.

04. To elect Director Mr. Hiran Asoka Pieris, who was appointed to the board on 31st March 2025 in terms of Article 91 of the Articles of Association.

05. To re-appoint Mrs/ Bernadette Jayaleela Aloysius who is over the age of 70 years, as a Director by passing the following Resolution as an Ordinary Resolution:
"IT IS HEREBY RESOLVED that the age limit stipulated in Section 210 of the Companies Act No. 7 of 2007 shall not apply to Mrs Bernadette Jayaleela Aloysius who is 84 years of age and that she be re-appointed a Director of the Company."

06. To re-appoint Messrs. Ernst & Young as Auditors for 2025/26, and authorize the Directors to determine their remuneration.

07. To authorize the directors to determine contributions to charity.

By Order of the Board of The Autodrome PLC

DELOITTE CORPORATE SERVICES (PVT) LTD
Secretaries

4th September 2025
Colombo

"Consolidation and Recovering Market Share"

It is my privilege to extend a warm welcome to all shareholders and stakeholders to the Seventy-Third Annual General Meeting of the Company.

The Year in Review

The financial year 2024/25 marked a strong recovery for the Company. Having successfully secured the required banking facilities, we concentrated on regaining our lost market share by importing a substantial volume of stock, and beginning to move it out with aggressive pricing. The general economic environment was slow, due to a lack of economic growth, and a fall in interest rates resulting in a drop in our much-needed finance income.

The Company recorded an exchange gain of Rs. 4.6 million during the year, compared to a loss of Rs. 0.6 million in 2024. The Sri Lankan Rupee appreciated by 1.41% against the US Dollar as at the financial year-end (2024 – appreciation of 7.6%). Our inventory levels increased substantially as we adopted a front-loading strategy to meet future demand, and capitalize on 2 year exchange rate lows. Consequently, we achieved a turnover of Rs. 472.4 million for the year, a 181% increase compared to Rs. 168.6 million in 2024.

The Group recorded an after-tax profit of Rs. 30.1 million, compared to Rs. 5.1 million in 2024. During the year, our focus was on driving the recovery our sales volumes, while protecting gross margins of 22.3% (2024 – 28.17%). Rental income increased to Rs. 36.1 million from Rs. 30.1 million in the previous year (120% growth). However, interest income declined as we invested heavily in stocks, resulting in investment income of Rs. 46.6 million compared to Rs. 88.0 million in 2024 (drop of 47%). Profitability was further impacted by a deferred tax reversal of Rs. 1.3 million (2024 – Rs. 14.2 million release).

The net asset per share is Rs. 165.91 (2024– Rs. 163.31).

Our financial discipline focusses on cost control, limiting the increase in administrative expenses to 7.1% (2024 – 11.73%). The main contributor to this increase was employee-related costs to support the cost of living, which amounted to Rs. 72.5 million (2024 – Rs. 66.2 million). Utility expenses showed an improvement, with electricity and water costs reducing to Rs. 6.4 million (2024 – Rs. 7.4 million). Fuel expenses remained unchanged at Rs. 3.6 million, consistent with the previous year. In addition, non-recurring repair and maintenance costs relating to the main building were recorded at Rs. 4.5 million (2024 – Rs. 4.1 million).

During the financial year, the Company further consolidated its business with Bridgestone India, which moved back to Bridgestone Eastern hemisphere strategic business unit. Our established supply base from multiple plants in Japan, Indonesia, and Thailand continued uninterrupted during the year, ensuring stability in product availability. Looking ahead, there remains the potential to broaden our sourcing network through imports from newer Bridgestone plants in Taiwan and Vietnam, further strengthening supply chain resilience and product diversity.

Business Environment

With the smooth transition of power from the interim administration to the newly elected government in September 2024, business prospects remain marginally on the favourable side. The lifting of the ban on vehicle imports by the Sri Lankan government in February 2025 is expected to create renewed demand for our products, particularly with the introduction of new Electric (EV) and Plugin-Hybrid (PHEV) vehicle models to the market. During the year, we successfully established new banking facilities and are in the process of finalizing a second facility for sundry businesses.

Dividend and Share

The price of the share fluctuated during the period from Rs. 89.00 to Rs. 139.75 and ended the year at Rs. 110.00 (31 March 2025).

The Board of Directors of the Company has not recommended a dividend for the year ended 31 March 2025.

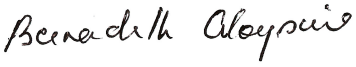
Digital Reporting

As per the CSE guidelines. this report is available on both the Company website. and the CSE website, for easy download. We will continue to provide you with hard copies of the report on request in writing, to the contact person specified at the beginning of this annual report. Our company Articles of Association, company policies as per the new listing rules, and many other details are now available for download at www.autodrome.lk/cg.

Gratitude to Stakeholders

I take this opportunity to thank the Company's valued customers and suppliers for their support, and the team for their commitment and dedication the Board of Directors, and the committees for their invaluable guidance and advice throughout the year.

I also thank all of you, the over 500 shareholders of the Company, for your continued confidence and trust.



Mrs. Bernadette J. Aloysius
Chairperson of the Board

4th September 2025
Colombo

OPERATING RESULTS

In the financial year of 2025, The Autodrome PLC secured a profit of Rs. 30.1 million (2024- Rs. 5.1 million), despite the circumstances being an election year. Major contributors for this bottom line were the Gross Margin from its main business of Rs. 105.3 million (2024 – Rs. 47.5 million). During the year the company sold 14,714 units (2024 – 4,821) of Bridgestone brand tyres, and provided workshop services to 2,793 (2024- 1,779) clients.

The Company reported other income and gains of Rs. 45.0 million (2024 – Rs. 30.7 million) for the financial year. This primarily comprises rent income from six office premises leased to third parties, of which five were occupied by IT-related businesses and one by a well-known restaurant chain.

For the year, the Group's finance income amounted to Rs. 53.4 million (2024 – Rs. 90.6 million). Total other financial investments as at 31 March 2025 declined significantly by 65.9% to Rs. 172.8 million (2024 – Rs. 506.3 million), primarily due to increased investment in stock to support sales recovery.

Land and Building

The Company's land holdings were valued at Rs. 1,758 million (2024 – Rs. 1,758 million), while buildings were valued at Rs. 338.3 million (2024 – Rs. 338.3 million). A professional revaluation of the property was conducted in 2024, and for the year 2025, the Board of Directors has opted to continue using the same valuation report. Changes in the value of buildings during the year are primarily attributable to depreciation.

Inventory

The Company continued to bolster trading stock, which began the previous year. This resulted in inventories rising sharply to Rs. 332.7 million as at the balance sheet date (2024 – Rs. 47.2 million).

Trade and Other Receivables

Trade debtors as of year-end was Rs. 133.4 million (2024 – Rs. 19.0 million), due to the rise in turnover during the month of March 2025 following the arrival of the fresh stocks.

Trade payables

Trade and other payables as at the period end amounted to Rs. 41.2 million (2024 – Rs. 67.2 million). Out of this, Rs. 23.5 million (2024 – Rs. 20.4 million) relates to trade payables.

The amount due to the main supplier, Bridgestone India, was nil as at the reporting date (2024 – Rs. 25.9 million due to Itochu Middle East FZE).

During the year, we commenced importing items on LC at sight basis, with Bridgestone India, the SBU assigned to distributors in the region, which now coordinates with Bridgestone directly in Japan.

Administrative Expenses

the Company successfully managed its administrative expenses through strict internal controls and optimizing operations with cost management. Administrative expenses for the year amounted to Rs. 145.9 million (2024 – Rs. 136.2 million).

The largest component was employee-related costs, including salaries, EPF, and ETF contributions, totaling Rs. 72.5 million (2024 – Rs. 66.2 million). The Company's total staff strength stood at 38 employees, of which five consist of the working directors and the Chairperson.

Utility expenses for the year amounted to Rs. 6.4 million (2024 – Rs. 7.4 million). Total electricity consumption for both offices was 196,955 units (2024 – 191,543 units), while water consumption remained unchanged at 2,720 units (2024 – 2,496 units)

The Company owns 10 vehicles and a backup generator. Key executives continued to receive fuel expense entitlements, with the Company's total fuel cost amounting to Rs. 3.6 million (2024 – Rs. 3.6 million). This stability was mainly due to fuel price moderation and reduced reliance on the generator as a result of fewer power cuts.

Security services were subcontracted to the KayJay Group, with related charges amounting to Rs. 8.2 million (2024 – Rs. 7.0 million). In addition, repairs and maintenance to the main building and stores amounted to Rs. 4.5 million (2024 – Rs. 4.1 million).

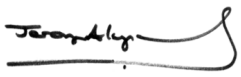
Business Environment

During the year under review, the Company front-loaded imports of its main product in order to recapture its lost market share. With the Government lifting the ban on the import of passenger vehicles, we remain optimistic about increased demand in the future, with our substantial strengths in EV and Hybrid tyres.

Internal Controls and Adequacy

The Company applies a sound internal control system, which are regularly reviewed and assessed by the Audit Committee, where all issues, and any payment or discharge has to be approved by the management. Management periodically monitors, reviews the adequacy of, and revises internal controls.

Rajeev Aloysius
Joint Managing Director



Jeremy Aloysius
Joint Managing Director

4th September 2025
Colombo

BOARD OF DIRECTORS

Mrs. Bernadette J. Aloysius B.A.
Chairperson

Mrs Bernadette J Aloysius was appointed to the Board in 1989 and is presently Chairperson. She holds a B.A. Degree from the University of Peradeniya. She also holds Directorates in Tourama (Pvt) Ltd. She has previously served as Marketing Director of the Company from 1989 to 2011, and as Deputy Chairperson from then to March 2013. She was appointed Chairperson on 01 April 2013.

Mr. Jeremy D. Aloysius MBA (USA)
Joint Managing Director / CEO

Mr. Jeremy Aloysius was appointed to the Board in 1989, was made an executive director in April 1992, and presently serves as the Joint Managing Director of the Company. He previously held the position of Finance Director. He holds a Masters in Business Administration from the American University in Asia (USA). He has undergone technical training at the Bridgestone Firestone Training and Communication Centre, in Nong Khae, Thailand. He is also a Director of Tourama (Pvt) Ltd.

Mr. Rajeev A. J. Aloysius FCMA (UK), CGMA, FCMA (SriL), MBA (SriJ.)
Joint Managing Director / CFO

Mr. Rajeev Aloysius has been an executive director since June 1997, and currently serves as a Joint Managing Director since July 2004, heading the Finance & IT Division, including Website Development. He holds an MBA from PIM, University of Sri Jayewardenepura; and is a Chartered Global Management Accountant, a Fellow of the Chartered Institute of Management Accountants (UK) and a Fellow of the Certified Management Accountants (Sri Lanka). He is a past president of two affiliated associations/councils, and served on the main committee of the Ceylon Chamber of Commerce for 6 years, representing them. He has been a committee member of the Sri Lanka Italy Business Council since 2003 (President from 2007-09, Hon. Member since 2018), and a committee member of the Ceylon Motor Traders' Association since 2018. He concurrently serves as the Managing Director of the subsidiary Tourama (Pvt) Ltd. He is a Council member of the IATA Agents Association of Sri Lanka (since 2021).He is the Hon. Treasurer of the Chamber Music Society of Colombo, a local arts organisation. He has been an active member of committees at CIMA Sri Lanka Division, and served on the Country Network Panel (2018-2020) of AICPA-CIMA Sri Lanka, and later as a member of the Country Network Committee (2021). He served as a member of committees at the Organisation of Professional Associations (OPA) for 8 years, representing CIMA.

Ms. Julie A. Aloysius BA (USA)
Executive Director

Ms. Julie Aloysius joined the board in 1990 and is presently an Executive Director of Autodrome PLC and Tourama (Pvt) Ltd. She earned her Bachelors degree in Communications from Aquinas College in Michigan, U.S.A. A Sri Lankan British dual citizen, she focuses on the tour operations arm of the company, organizing inbound tours and site visits to Asian destinations. She is a Zontian and a member of the Peter Pillai Social Institute.

Mrs. Joanne Aloysius Rajiyah BSc (Lond.), MBA (SriJ.)
Executive Director

Mrs. Joanne Aloysius Rajiyah joined the board in 2004 and serves the Company as Marketing Director. She heads the Company's New Business Development initiatives. She earned her B.Sc. in Law with Management from the University of London, and holds an MBA from the Postgraduate Institute of Management, University of Sri Jayewardenepura.

She is also a Director of Tourama (Pvt) Ltd, Renuka Holdings PLC, and the Renuka Group Ltd and its subsidiaries. She is also the Chairperson of Tuckers (Pvt) Ltd.

Prof. John A. Aloysius BSc (Hons.), PhD (USA)
Non Executive Director

Prof. John Aloysius has served as a Non-Executive director of the board since 1990. He is a professor and the Oren Harris chair in logistics in the Supply Chain Management Department of the Walton College of Business. He is or has been an active participant in professional organizations such as the council of supply chain management professionals (CSCMP), the decision sciences institute (DSI), the institute for operations research and the management sciences (INFORMS), the production and operations management society (POMS), and the society for judgment and decision making (SJDM). He has served as the president of the POMS College of Behavioral Operations. He serves on the promotion and tenure, and the research and human subjects committees of the Walton College as well as the research council and institutional review board of the University of Arkansas. . He holds a PhD. from Temple University, Philadelphia, USA and a Bachelor of Science Degree in Mathematics and Statistics, with First Class honours from the University of Colombo. He is a published and much cited researcher, and has represented the University in the US and overseas at many conferences, in his fields of expertise.

Mr. Jitendra T. Daulagala ACMA(UK), CGMA, MA (Essex)
Independent Non-Executive

Mr. Daulagala joined the board in 2024. He began his career as an Accounts Trainee at Warner Lambert Lanka Ltd., before moving on to roles such as Accountant at the Industrial Brush division of Eastern Merchants PLC and Credit Officer at Commercial Leasing PLC.

He currently serves as the Managing Director and Group Financial Director of iOM Lanka Ltd., (formerly EDS). He is an Associate of the Chartered Institute of Management Accountants (CIMA, UK) and a Chartered Global Management Accountant, and holds a Masters in Management Studies from the University of Essex (UK). He was an active member of the Executive Council of the Federation of Information Technology Industry Sri Lanka (FITIS), serving as its Treasurer from 2012 to 2013.

He is chair of the Audit Committee, and is a member of Remuneration Committee, Related Party Transactions Committee, and Nominations & Governance Committee

Ms. Chiranthi Cooray FCMA (UK), CGMA, CPA, MBA (UK), CIPM
Independent Non-Executive

Ms. Cooray joined the board in 2024. She is the Founder of Accedo Intel, a tech start-up focused on financial and climate risk advisory for the MSME sector. She brings extensive leadership experience, having served in key roles on banking, finance and regulatory sectors.

She currently serves on several Boards, including Advocata, the Ceyline Group of Companies, and the SJDS Foundation. She has held prominent roles in national policy initiatives and professional bodies, including Chairwoman of the National Task Force on Female Labour Participation and council memberships in the Association of Professional Bankers and SLID.

Ms. Cooray has received numerous accolades, including the HR Leadership Award (World HR Congress, 2015) and the Women in Management Gold Award (2014/15). She was also selected for the Liberal Policy Leaders program of the Friedrich Naumann Foundation's Freedom Academy in Germany (2024).

Her expertise spans Strategy, Governance, HR, ESG, and Organisational Transformation. She currently chairs the Remuneration Committee and serves on the Audit Committee, Related Party Transactions Committee, and Nominations & Governance Committee.

Mr. H. Asoka Pieris ACA, FCMA (UK), CGMA
Independent Non-Executive

Mr. Hiran Asoka Pieris joined the board in 2025. He is a seasoned professional with extensive expertise in business management, finance, and accounting, both in Sri Lanka and internationally. His diverse experience spans marketing, manufacturing, auditing, and financial services, including personal and SME lending and deposit management.

He is an Associate Member of the Institute of Chartered Accountants of Sri Lanka, a Fellow of the Chartered Institute of Management Accountants (UK), and a Certified Global Management Accountant. Currently, he serves as the Chairman of Cargills Bank PLC. His distinguished career includes key leadership roles such as Managing Director at Cargills Retail (Pvt) Ltd and Singer (Sri Lanka) PLC, as well as Director positions at Cargills (Ceylon) PLC, Hatton National Bank PLC, and the Ceylon Chamber of Commerce. He has also held senior financial and executive roles at Singer Asia (Hong Kong), Singer Bangladesh Ltd, PT Singer Indonesia TBK, Singer Corporation Ltd, and multiple subsidiaries across the region, demonstrating his broad international experience. Additionally, he has contributed as a director to First Capital Ltd and its subsidiaries, Commercial Leasing Company PLC, and various other organizations in Sri Lanka and abroad, making significant contributions to the financial and corporate sectors.

He serves as Senior Independent Director at Autodrome since March 2025, Chairs the Nominations & Governance Committee and the Related Party Transactions committee, and is a member of the Remuneration Committee and the Audit Committee.

REPORT OF THE AUDIT COMMITTEE

Purpose of the Committee

The Board appointed the Audit Committee to be in line with the Code of the Best Practice on Corporate Governance and the requirement of the Securities and Exchange Commission for Public Listed Companies. The Audit committee functions, authority and duties have been clearly identified in the Audit Committee Charter.

The Committee was established to assist the Board in fulfilling its oversight responsibilities for the Company's financial reporting system, compliance with legal and regulatory requirements, internal controls, and risk management processes, including the systems established to identify, assess, manage, and monitor risk.

Audit committee charter

The Company has an Audit Committee Charter and the powers and responsibilities of the Audit Committee are governed by the Audit Committee Charter

Functions & Duties

The main role and the responsibilities of the Audit Committee include;

- Assisting the Board in discharging its responsibilities by satisfying the Board oversight responsibilities in relation to quality and integrity of the Financial Statements of the Company. This includes preparation, presentation and adequacy of disclosures in the Financial Statements in accordance with Sri Lanka Accounting Standards.
- The overall responsibility in ensuring that the Internal controls systems and risk management systems of the Company are adequate and comply with legal and regulatory requirements.
- Oversight responsibility to ensure compliance in relation to financial reporting requirement and the information requirement as required by Companies Act No. 07 of 2007 and other relevant financial reporting related regulations and requirements.
- Assessing the independence, qualifications and performance of External Auditors. Making recommendations to the board pertaining to appointment, re-appointment and removal of external auditors and approval of the remuneration and terms of engagement of the external auditors.
- Discussion of the audit plan, key audit issues and their resolution and management responses.
- Discussion of the Company's Annual Audited Financial Statements and Interim Financial Statements with management and the Auditors.

Composition of the Audit Committee

The Audit Committee consists of three Independent Non- Executive Directors who are appointed by, and are responsible to the Board of Directors. Regular Attendees by Invitation include, Jt. Managing Directors, Marketing Director, The Engagement Partner of Messrs. E&Y (External Auditor)

Financial Reporting

The Audit Committee review the quarterly and annual Financial Statements prior to publication. The Review includes

COMPOSITION OF THE AUDIT COMMITTEE
AS AT 31 MARCH 2025

Subcommittee Member	Directorship Status	Meetings attended
Mr. Jitendra T. Daulagala – Chairman	Independent Non Executive	2/2
Ms. Chiranthi Cooray - Member	Independent Non Executive	2/2
Mr. H. Asoka Pieris - Member appointed from 31.03.25	Independent Non Executive	0/0
Mr. M. Raviraj Ratnasabapathy - Chairman and member up to 31.12.2024	Independent Non Executive	4/4
Mr. Bri Ponnambalam - Member up to 31.12.2024	Independent Non Executive	3/4
Mr. Ranil de Silva - Member up to 28.02.2025	Independent Non Executive	6/6

- Appropriateness and changes in Accounting Policies
- Significant estimates and judgements made by the management
- Compliance with relevant accounting standards and applicable regulatory requirements
- Companies working capital management

Risk Management and Internal Controls

The Committee reviewed and assessed the Company's risk management process including the adequacy of the overall control environment and controls in areas of significant risk. Key risks that exceeded the Group's risk appetite are discussed in the risk management section presented in page 25.

The Committee is satisfied that an effective system of Internal Controls are in place to provide reasonable assurance on safeguarding the Company's assets and the reliability of the Financial Statements.

Assurance from the CEO and CFO

As required under Rule 9.13.5 (2)(c) and (d) of the Listing Rules of the CSE, the Audit Committee was provided with confirmations and declarations that the Financial Statements have been prepared in accordance with the Listing Rules of the Colombo Stock Exchange, Sri Lanka Accounting Standards, information required by the Companies Act, No. 07 of 2007 and the Securities and Exchange Commission of Sri Lanka therein and presented a true and fair view of the Company's state of affairs as at that date and the Company's activities during the year under review.

External Audit

The Committee reviewed and discussed the external audit scope and approach with the external auditors and management prior to the commencement of the audit. Written assurance was obtained from the external auditors, approved by the SEC, confirming their independence throughout the audit engagement in compliance with all relevant professional and regulatory requirements. Upon completion of the audit, the Committee held closed-door discussions with the auditors to address any observations and issues that arose during the engagement.

External Auditor Independence

The Committee obtained written assurance from the external auditors confirming that they remained independent throughout the audit, in line with applicable professional and regulatory requirements.

Determination of Auditor Independence

The Committee assessed the independence of the external auditors considering the duration of their engagement, provision of non-audit services, and compliance with rotation policies. As at 31st March 2025, Messrs Ernst and Young, Chartered Accountants has been the Company's external auditor for 6 years. Partner rotation takes place periodically, with a rotation having occurred in the financial year 2024/25. Where non-audit services were provided, the Committee evaluated whether auditor objectivity was maintained, taking into account the nature of services and associated fees.

Compliance

The Audit Committee reviewed the reports submitted by the management on compliance with applicable laws and regulations. The Committee is satisfied that laws and regulations are duly complied with and statutory payments have been made on a timely basis.

Reporting

The activity and views of the Committee have been communicated to the Board of Directors through verbal briefings, and by tabling the minutes of the Committee's meetings.

Meetings

The Committee held five meetings during the financial year on 24.04.2024, 26.07.2024, 14.08.2024, 25.10.2024, 28.01.2025 and 07.02.2025. The meeting held on 14.08.2024 was between the committee and the Auditors without the presence of the management, as required by the Charter.

Conclusion

The Audit Committee is satisfied that the effectiveness of the organisational structure of the Group and implementation of the Group's accounting policies and operational controls provide reasonable assurance that the affairs of the Group are managed in accordance with Group policies and Group assets are properly accounted for and adequately safeguarded. The Committee is also satisfied that the Company and its subsidiaries are able to continue as going concern.

Jitendra T. Daulagala
Chairman
Audit Committee

4th September 2025
Colombo

REPORT OF RELATED PARTY TRANSACTIONS REVIEW COMMITTEE

Purpose of the committee

The purpose of the Related Party Transactions Review is to conduct an appropriate review of the Company's related party transactions and to ensure that the Company complies with LKAS 24, the Listing Rules of the Colombo Stock Exchange and with the Code of Best Practices on Related Party Transactions issued by the Securities and Exchange Commission.

Policies and procedures

The Board of Directors of the Company has been identified as comprising the Key Management Personnel (KMP) for the purpose of related party disclosures. In line with the Company's Related Party Transactions Policy, declarations are obtained from each KMP to identify their related parties. Based on the information provided in these declarations, the Company extracts and monitors related party transactions using its internal database and records..

Terms of reference

The Terms of Reference of the Related Party Transactions Review Committee describes its duties and responsibilities. The terms of reference covers aspects relating to matters prescribed in the Listing Rules of the Colombo Stock Exchange and include the following:

-To ensure that the Company complies with the Rules.

-To review in advance all proposed related party transactions to ensure compliance with the Rules.

-To update the Board of Directors on the related party transactions of the Company on a quarterly basis.

-Define and establish the threshold values in setting a benchmark for related party transactions which have to be pre-approved by the Board, which require to be reviewed in advance and annually and similar issues relating to listed Companies.

-To make immediate market disclosures on applicable related party transactions as required by the Rules.

-To include appropriate disclosures on related party transactions in the annual report as required by the Rules.

- To ensure that Policies and procedures regarding related party transactions are being reviewed and updated on an ongoing basis.

- To ensure that necessary steps have been taken by the management to avoid any conflicts of interests that may arise in transacting with related parties.

Related party transactions during the year

There were no non- recurrent or recurrent related party transactions that exceeded the respective thresholds mentioned in the Listing Rules requiring disclosure. Details of other related party transactions entered into by the Company during the year is disclosed in Note 21 to the Financial Statements.

COMPOSITION OF THE RELATED PARTY TRANSACTIONS REVIEW COMMITTEE
AS AT 31 MARCH 2025

Subcommittee Member	Directorship Status	Meetings attended
Mr. H. Asoka Pieris – Chairman appointed from 31.03.25	Independent Non Executive	0/0
Mr. Jitendra T. Daulagala - Member	Independent Non Executive	1/1
Ms. Chiranthi Cooray - Member	Independent Non Executive	1/1
Mr. Ranil de Silva - Chairman and member up to 28.02.2025	Independent Non Executive	4/4
Mr. M. Raviraj Ratnasabapathy - Member up to 31.12.2024	Independent Non Executive	3/3
Mr. Bri Ponnambalam - Member up to 31.12.2024	Independent Non Executive	2/3

Composition and Meetings of the Committee

The Committee consists of three independent non-executive directors. The Secretary to the Committee is Ms. J. J. B. Aloysius Rajiyah, who is an Executive Director of the company. The Committee held four meetings during the year under the charimenship of Mr. Ranil De Silva on 24.04.2024, 26.07.2024, 25.10.2024 and 28.01.2025. The names and records of meetings attended by the members are given in the table.

Declaration

A declaration is given by the Board in the Annual Report of the Board of Directors on pages 33, Note 17 as a negative statement to the effect that no related party transaction falling within the ambit of the rule 9.3.2 of Listing Rules of the Colombo Stock Exchange was entered in to by the Company during the year.

On behalf of the Related Party Transaction Review Committee.

H. Asoka Pieris
Chairman
Related Party Transactions Review Committee

4th September 2025
Colombo

REPORT OF THE REMUNERATION COMMITTEE

Chairman's report

Dear shareholder,

I am pleased to present the report of the Remuneration Committee for the year ended 31st March 2025. Through this report I will share with you how the Remuneration Committee worked towards discharging its responsibilities.

Purpose of the committee

The Committee was established for the purpose of recommending the remuneration of the Chairman, and the Executive Directors. The Committee also approves the remuneration of the senior executives on the recommendations made by the Executive Directors

Terms of reference

The Committee has written terms of reference, dealing with its authority and duties, which is carefully designed to discharge the Committee's purpose, duties and responsibilities.

The Committee is committed to the principles of accountability and transparency and to ensuring that remuneration arrangements align rewards with performance.

The proposals relating to the remuneration of Executive Directors and the members of the Group Management Committee were devised in consultation with the Chairman and the Directors and the Jt. Managing Directors. No Director is involved in deciding his own remuneration. The Committee has acted within the parameters set by its terms of reference.

Remuneration policy

The remuneration policy is designed to reward, motivate and retain the Company's management team, with market competitive remuneration and benefits, to support the continued success of the business. The Committee makes every endeavour to maintain remuneration levels that are sufficient to attract and retain Executive Directors and Senior Executives. Accordingly, salaries and other benefits are reviewed periodically, taking into account the performance of the individual and industry standards.

The remuneration packages which are linked to individual performances are aligned with the Company's short-term and long-term strategy. Further, the benefit packages awarded to Executive Directors are intended to be competitive and comprise a mix of fixed and variable pay. The variable remuneration is linked to group's profitability.

Components of the Executive Directors' remuneration ; Fixed remuneration (Basic salary and fringe benefits), Variable remuneration, Post-employment benefits.

All Non-Executive Directors receive a fee for serving on the Board and on Board committees. They do not receive any performance related incentive payments.

COMPOSITION OF THE REMUNERATION COMMITTEE
AS AT 31 March 2025

Subcommittee Member	Directorship Status	Meetings attended
Ms. Chiranthi Cooray – Chairman	Independent Non Execu-	0/0
Mr. Jitendra T. Daulagala - Member	Independent Non Execu-	0/0
Mr. H. Asoka Pieris - Member appointed from 31.03.25	Independent Non Execu-tive	0/0
Mr. M. Raviraj Ratnasabapathy - Chariman and member up to 31.12.2024	Independent Non Execu-tive	2/2
Mr. Bri Ponnambalam - Member up to 31.12.2024	Independent Non Execu-tive	0/2

Meetings

The Committee held two meetings during the financial year under the previous Chair and members, on 24.04.2024 and 07.12.2024. The following key areas were decided upon during these meetings;

- Salary revision for the year 2024/25 for the executives and wages board
- Bonus for the year 2024 for the executives and wages board

The Directors' emoluments are disclosed in Note 21 on page 64. Aggregate remuneration of executive and non-executive directors amount to Rs. 37.92 million

On behalf of the Remuneration Committee.

Chiranthi Cooray
Chairman
Remuneration Committee

4th September 2025
Colombo

REPORT OF THE NOMINATIONS AND GOVERNANCE COMMITTEE

Purpose of the Committee

The Nominations & Governance Committee was established for the purpose of advising the Board in relation to nominations, retirement and succession of the Board members. The Committee was renamed and reconstituted as the Nominations & Governance Committee, in order to adhere to the amended regulations of the Colombo Stock Exchange circular No.04/2023. The Committee currently comprises of four Non-Executive Directors, three of whom are Independent Non-Executive Directors. A presentation was carried out at a Board Meeting outlining the enhanced role of the committee.

Nominations and Governance Committee Charter

The Committee has the authority to discuss the issues under its purview and report back to the Board of Directors with recommendations, enabling the Board to take relevant decisions, define and establish the nomination process for Non-Executive Directors (NEDs), lead the process of Board appointments and make recommendations to the Board on the appointment of Non Executive Directors. There is a written charter of the Committee.

Board Diversity

The directors of The Company have a wide range of experience, skills, age, and gender as an essential factor for effective Board performance. The female to male ratio of the Board is 4:5 (including a female Chairperson), and the educational and professional backgrounds of the directors include finance, marketing, management, communications, and law. The Independent Directors of the Board meet the regulations in force until 31st December 2025.

Meetings and Attendance

The Nominations & Governance Committee held three meeting during the financial year on 25th October 2024, 18th December 2024, and 31st March 2025.

Terms of reference

The Nominations and Governance Committee has written Terms of Reference dealing with its authority and duties. The enhanced role of the committee now includes:

(i) Evaluation of the appointment of Directors to the Board of Directors and Board Committees of The Company (excluding decisions relating to his/her own appointment).

(ii) Recommending (or not) the re-appointment/re-election of current Directors.

(iii) Establishing a formal and transparent procedure to evaluate, select and appoint/re-appoint Directors.

(iv) Establishing and maintaining a set of criteria for selection of Directors such as the academic/professional qualifications, skills, experience and key attributes required for eligibility, taking into consideration the nature of the business of the Entity and industry specific requirements.

(v) Establishing and maintaining a suitable process for the periodic evaluation of the performance of Board of Directors and the CEO of the Entity to ensure that their responsibilities are satisfactorily discharged.

COMPOSITION OF THE NOMINATIONS AND GOVERNANCE COMMITTEE
AS AT 31 March 2025

Subcommittee Member	Directorship Status	Date of Appointment
Mr. H. Asoka Pieris – Chairman	Independent Non Executive, SID	31.03.2025
Mr. Jitendra T. Daulagala – Member	Independent Non Executive	31.12.2024
Ms. Chiranthi Cooray - Member	Independent Non Executive	31.12.2024
Prof. John A. Aloysius - Member	Non Independent, Non Executive	2024
Mr. Bri Ponnambalam – Chairman and member up to 31.12.2024	Independent Non Executive	2021
Mr. Ranil de Silva – Member up to 28.02.2025	Independent Non Executive, SID	2024
Mr. M. Raviraj Ratnasabapathy - Member up to 31.12.2024	Independent Non Executive	2021

BOARD MEMBERS UP FOR RE-ELECTION

Name	Board Committees Served	Date of First Appointment	Date of Last Appointment	Directorships in other Listed Entities (3years)	Relationships
Mr. Jitendra T. Daulagala	Audit, Remuneration, RPT Review, Nominations & Governance	31.12.2024	-	N/A N/A	Independent
Ms. Chiranthi Cooray	Audit, Remuneration, RPT Review, Nominations & Governance	31.12.2024	-	N/A N/A	Independent
Mr. H. Asoka Pieris	Audit, Remuneration, RPT Review, Nominations & Governance	31.03.2025	-	Cargills Bank PLC Cargills (Ceylon) PLC	Independent

(vi) Developing succession plan for Board of Directors and Key Management Personnel of The Company.

(vii) Reviewing the structure, size and composition of the Board and Board Committees with regard to effective discharge of duties and responsibilities.

(viii) Reviewing the overall corporate governance framework of The Company taking into account the Listing Rules of the Exchange, other applicable regulatory requirements and industry/international best practices.

(ix) Periodically reviewing and updating the corporate Governance Policies / Framework of the Entity in line with the regulatory and legal developments relating to same, as a best practice.

(x) Receiving reports from the Management on compliance with the corporate governance framework of the Entity including the Entity's compliance with provisions of the SEC Act, Listing Rules of the Exchange and other applicable laws, together with any deviations/non-compliances and the rational for same.

Board and CEO Performance Evaluation

In compliance with Rule 9.11.5 of the Listing Rules of the CSE, the Committee confirms that periodic evaluations have been conducted on the performance of the Board of Directors. These evaluations are aimed at assessing the effectiveness of the Board's oversight responsibilities in achieving the Company's strategic objectives. The performance reviews are structured, criteria-based and carried out under the supervision of the Nominations and Governance Committee. Feedback from these evaluations is used to identify areas for improvement and to support ongoing Board effectiveness.

Statement on Directors' independence

As required under Rule 9.8.5 (a) of the Listing Rules of the CSE, all Independent Non-Executive Directors of the Company have each submitted a signed and dated declaration confirming their independence, in accordance with the criteria specified in the CSE Listing Rules.

In accordance with Rule 9.11.6 (l) of the Listing Rules of the CSE, the Nominations and Governance Committee confirms that, as at the reporting date, the Independent Non-Executive Directors of the Company have satisfied the criteria for determining independence as specified under Rule 9.8.3 of the CSE Listing Rules.

Compliance with Corporate Governance Rules

The Company is currently in compliance with the rules of Corporate Governance currently in force. The Chairperson of the Company is an Executive of the Company, and in accordance with the rules a Senior Independent Director (SID) was appointed during the financial year, and disclosure and justification published on the website of the Colombo Stock Exchange.

On behalf of the Nominations & Governance Committee.

Asoka Pieris
Chairman
Nominations and Governance Committee
4th September 2025
Colombo

A brief overview of our application of some of the Guiding Principles formulated by the Institute of Chartered Accountants of Sri Lanka, as well as the current listing rules of the Colombo Stock Exchange is given below.

We the Board confirm that as at the date of the Annual Report, that the Company is in compliance with the Corporate Governance Rules of the Colombo Stock Exchange.

Board of Directors

During the year under review, from 01 April to 31 March, the Board of Directors comprised five Executive Directors and four Non-Executive Directors. The profiles and qualifications of the Directors are detailed on page 07 of this report. A disclosure of the Board composition—indicating whether each Director is Executive, Non-Executive, or Independent Non-Executive—is provided on page 31, under Note 12 of the Annual Report of the Board of Directors. During the financial year, three Independent Non-Executive Directors resigned, and three new Independent Non-Executive Directors were appointed.

DIRECTORS ATTENDANCE FOR THE BOARD MEETINGS
2024/ 2025

Board Member	24-04-24	26-07-25	14-08-24	25-10-24	28-01-25	
Mrs. Bernadette J. Aloysius	√	√	√	√	√	5/5
Mr. Jeremy D. Aloysius	√	√	√	√	√	5/5
Mr. Rajeev A.J. Aloysius	√	√	√	-	√	4/5
Ms. Julie A. Aloysius	√	√	√	√	√	5/5
Ms. J. Joanne B. Aloysius Rajiyah	√	√	√	√	√	5/5
Prof. John A. Aloysius	Overseas	√	Overseas	√	√	3/5
Mr. M. Raviraj Ratnasabapathy	√	√	√	√	Resigned 31.12.2024	4/5
Mr. Bri Ponnambalam	-	√	√	√	Resigned 31.12.2024	4/5
Mr. Ranil De Silva	√	√	√	√	√	5/5
Mr. Jitendra T. Daulagala - appointed from 31.12.24	-	-	-	-	√	1/1
Ms. Chiranthi Cooray - appointed from 31.12.24	-	-	-	-	√	1/1
Mr. H. Asoka Pieris - appointed from 31.03.25	-	-	-	-	-	0/0

The Chairperson of the Board, Managing Director positions and Senior Independent Director position are held by different persons. The Joint Managing Directors function as joint Chief Executive Officers of the Company. One Independent Non-Executive Director represents the board as the Senior Independent Director. The Non-Executive Directors are not involved in the day to day running of the Company, but participate in the review and monitoring of operations, while also participating in Governance Committees (see below). Three directors are both Independent and Non-Executive, as per the definitions given by the Colombo Stock Exchange.

All Non-Executive Directors have submitted a declaration on the status of their independence to the Company.

The Board of Directors met on 24th April 2024, 26th July 2024, 14th August 2024, 25th October 2024, and 28th January 2025. Resolutions were passed by circulation on 5th September 2024,9th September 2024, 24th September 2024, 2nd October 2024, 9th January 2025, 25th February 2025 and 31st March 2025.

Audit Committee

The audit committee consists of three independent, non-executive directors. The committee is chaired by a member of a professional accounting body, and at least one other member has equivalent professional qualifications. The audit committee consists only of non-executive directors, and two executive directors are invited for clarifications at meetings. The functions of the Audit Committee are in accordance with Rule 9.13.4 of the Listing Rules. The invited executive directors include a Joint Managing Director. The audit committee met six times during the year under review, and conducted the business as entrusted to them under their Terms of Reference.

Remuneration Committee

The Remuneration committee consists of a Chairman who is an independent non-Executive Director, and two other independent non-executive directors.
The Remuneration Committee met two times during the year under review on 24.04.2024 and 07.12.2024, and conducted the business as entrusted to them under their Terms of Reference.

Remuneration Policy

The Remuneration Committee meets twice a year to review the key management personnel remuneration policy. The aggregate remuneration of key management personnel is disclosed under note 21 on page 64.

Code of Ethics and Best Practice

A formal Code of Ethics and Best Practices has not been formulated and adopted at the given time. The ideas, theories, principles and Best Practices underlying such a code have been in active use for some time. The Company operates to meet the aspirations of all of its stakeholders.

Related Party Transactions Review Committee

The Related Party Transactions review committee meets every three months to conduct an appropriate review of the Company's related party transactions and to ensure that the Company complies with the rules set out in the Code of Best Practices issued by the Securities and Exchange Commission.

Nomination & Governance Committee

A Committee was established for the purpose of advising the Board in relation to nominations, retirement, succession and training of the board members. The company had three Nomination & Governance committee meetings for the year 2024/25 on 25th October 2024, 18th December 2024 and 31st March 2025.

The Company Policies

The Company's Policies on Board Committees, on Corporate Governance, Nominations and Re-election, on Remuneration, on Risk Management and Internal controls, on Environmental, Social and Governance Sustainability, on Control and Management of Company Assets and Shareholder Investments, on Corporate Disclosures, on Relations with Shareholders and Investors, on Whistleblowing, on Anti-Bribery and Corruption, on Internal Code of Business conduct and Ethics for all Directors and employees, are published at www.autodrome.lk/cg.

Fit and Proper

To ensure compliance with Listing Rule No. 9.7.1, each member of the Board has declared conformity with the fit and proper assessment criteria outlined in Listing Rule No. 9.7.3 and 9.7.4 by providing signed declarations for the year under review. Individuals who fail to comply with the criteria as per the above rule, will no longer be eligible to serve as directors of the company. All Directors met the fit and proper assessment criteria stipulated in the Listing Rules of the CSE.

	Corporate Governance Rule	Compliance Status	Reference
1	Names of persons who were directors of the Entity during the financial year.	Complied	Directors' Profiles page 07.
2	Principal activities of the Entity and its subsidiaries during the year and any change therein.	Complied	Note 1.1.2 page 43.
3	The names and the numbers of shares held by the 20 largest holders of voting and non voting shares and the percentage of such shares held	Complied	Annual report of the Board of Directors Note 15 page 33.
4	The public holding percentage disclosed	Complied	Annual report of the Board of Directors Note 16 page 33.
5	A statement of each directors holding and Chief Executive Officers holding in shares of the Entity at the beginning and end of each financial year	Complied	Annual report of the Board of Directors Note 13 page 32.
6	Information pertaining to material foreseeable risk factors of the Entity	Complied	Risk Management page 25.
7	Details of material issues pertaining to employees and industrial relation of the Entity	N/A	No material issues pertaining to employees and industrial relations
8	Extents, Locations, Valuations and the number of buildings of the Entity's land Holding and investment properties	Complied	Note 10.2 on page 58.
9	Number of shares representing the Entity's stated capital	Complied	Annual report of the Board of Directors page 33 & share information page 70.
10	A distribution schedule of the number of holders in each class of Equity securities and percentage of their total holding in the specified categories	Complied	Share information page 70.
11	The following ratios and market price information. EQUITY 1. Dividend per share 2. Dividend pay out 3. Net Asset value per share 4. Market value per share 5. Float Adjusted Market Capitalisation Higest and lowest value recorded value as at the end of financial year	Complied Complied Complied Complied Complied	Ten year summary page 68 Ten year summary page 68 Ten year summary page 68 Share information page 70 Share information page 70
12	Significant changes in the fixed asset and the market value of land, in the Entity's or that of its subsidiary, if the value differs substantially from the book value	Complied	Note 10 on page 57 .
13	If during the year the Entity has raised funds either through a pubic issue,Right issue,and private placement	N/A	N/A
	a. A statement as to the manner in which the proceed of such issue has been utilised.	N/A	N/A
	b. if any shares or debentures have been issued , the numbers, class and consideration received and the reason for the issue; and	N/A	N/A
	c: Any material change in the use of funds raised through an issue of securities	N/A	N/A
14	Disclosures pertaining to Corporate Goverance practices in terms of Rules 7.6 (xv) of section 9 of the Rules	Complied	Pages 13,14 & 15.
15	Related party transactions exceeding 10% of the Equity or 5% of the total asset of the Entity as per Audited Financial statements. Whichever is lower. Details of Investments in a Related party and or amounts due from a Related party to be set out separately. The details shall include as a minimum a. The date of transaction b. The name of the Related party c. The relationship between the Entity and the Related party. d. The amount of the transaction and terms of the transaction e. The rational for entering in to the transaction	Complied	Transactions did not exceed the stipulated limits. List of related parties are disclosed in Note 21, Page 60.
16	Minimum Public Holding Requirement	Complied	The Company is compliant with the Minimum Public Holding Requirement of the Main Board, Under Option Five (5). Disclosure under Appendix 7B(a), and Listing Rule 7.13.1(a) Page 33.

Independence of Auditors

The auditors of the Company are Ernst & Young, a member firm of the Ernst & Young network of independent member firms affiliated with the Ernst & Young International cooperative. As far as the Directors are aware, the Auditors do not have any relationship or interests (other than that of auditors) with the Company. They confirm that they are independent in accordance with the Code of Ethics of The Institute of Chartered Accountants of Sri Lanka.

Disclosures specified by section 7.4 and 7.5 of the listing rules of the Colombo Stock Exchange

The Interim Financial Statements have been submitted to the Colombo Stock Exchange within forty five days for all quarters from the end of the relevant quarter.

Interim financial statements were prepared using guidelines of LKAS 34 and is in compliance with the said standard.

Shareholder Relations

The Company assigns a high priority to the communication of results and prospects for the future to its shareholders, as a responsible listed Company on the Colombo Stock Exchange. The Quarterly and Annual reports are simultaneously updated on the Company's website at http://financial.autodrome.lk. This year too, we have an Excel sheet on the website for ease of analysis.

If you have any questions on accessing of the digital copy of this report, please call +94 112326181 or +94 112314804. The contact person at the time of publishing this annual report is Mr. Gayan Joseph, Head of Finance. If you wish to Email instead, the address is finance@autodrome.lk. The fax number is +94 112338611.

The policy of maximum disclosure is followed in so far as such information would not be detrimental to Company interests in relation to its competitors.

LEVEL OF COMPLIANCE WITH MANDATORY REGULATIONS

This section provides a navigation on the level of compliance to Companies Act and the regulations provided by the Colombo Stock Exchange.

Disclosures Required by the Companies Act No. 07 of 2007.

Section Reference	Requirement	Reference
168 (1) (a)	The nature of the business of the Group and the Company together with any change thereof during the accounting period	Sustainability Review page 27
168 (1) (b)	Signed Financial Statements of the Group and the Company for the accounting period completed	Statement of Financial Position page 40
168 (1) (c)	Auditors' Report on Financial Statements of the Group and the Company	Independent Auditors Report Page 36 to 37
168 (1) (d)	Accounting Policies and any changes therein	Notes to the Financial Statements Page 43 to 67
168 (1) (e)	Particulars of the entries made in the Interests Register during the acounting period	Annual report of the Board of Directors Page 30
168 (1) (f)	Remuneration and other benefits paid to Directors of the Company during the accounting period	Notes 21 to the Financial Statements Page 64
168 (1) (g)	Corporate donations made by the Company during the accounting period	Annual report of the Board of Directors Page 30
168 (1) (h)	Information on the Directorate of the Company and its Subsidiaries during and at the end of the accounting period	Board of Directors page 07
168 (1) (i)	Amounts paid/payable to the External Auditor as audit fees and fees for other services rendered during the accounting period	Annual report of the Board of Directors Page 33
168 (1) (j)	Auditors' relationship or any interest with the Company and its Subsidiaries	Annual report of the Board of Directors Page 33
168 (1) (k)	Acknowledgement of the contents of this Report and Signatures on behalf of the Board (Annual Report of the Board of Directors)	Statement of Financial Position page 40

LEVEL OF COMPLIANCE WITH MANDATORY REGULATIONS

This section provides a navigation on the level of compliance to Companies Act and the regulations provided by the Colombo Stock Exchange.

Disclosures Required by the Listing Rules of the Colombo Stock Exchange.

Rule No.	Subject	Applicable Requirement	Compliance Status	Reference
7.6 (i)	Board of Directors	Board of directors during the FY with profiles	Compliant	Board of Directors - page 07
7.6 (il)	Principal activities	Principal activities of the Entity and subsidiaries including any changes	Compliant	Notes to the Financial Statements – Page 41 .
7.6 (ill)	Top 20 shareholders	Top 20 shareholders – number of shares and % of Voting and non-voting	Compliant	Annual Report of the Board of Directors – Page 33
7.6 (iv)	Public holding	Public holding details for LKR denominated Shares - float adjusted market capitalization, - public holding percentage (%), - number of public shareholders - option The public holding percentage (%) in respect of non-voting ordinary Shares (where applicable).	Compliant	Share Information – Page 70
7.6 (iv)	Public holding details for Foreign Currency denominated Shares	Public holding details for Foreign Currency denominated Shares - public holding percentage (%) - number of public shareholders	N/A	N/A
7.6 (v)	Director's and Chief Executive Officer's shareholding	Each Director's and Chief Executive Officer's shareholding in each class of shares LKR and Foreign Currency denominated (as applicable).	Compliant	Annual Report of the Board of Directors on the Affairs of the Company - Page 32
7.6 (vi)	Risk factors	Material foreseeable risk factors of the Entity	Compliant	Risk Management - Page 25
7.6 (vii)	Material issues	Details of material issues pertaining to employees and industrial relations of the Entity.	Compliant	Report of the Remuneration Committee – page 11 and page 27
7.6 (viii)	Extents, locations, valuations	Extents, locations, valuations and the number of buildings of the Entity's land holdings and investment properties.	Compliant	Notes to the Financial Statements Note 10 - Page 57 and Page 58
7.6 (ix)	Number of shares	Number of shares representing the Entity's stated capital.	Compliant	Annual Report of the Board of Directors Note 6 - page 30
7.6 (x)	Distribution schedule	Distribution schedule - Number of holders and % for each class as per the format in the rules.	Compliant	Share Information - Page 70
7.6 (xi)	Ratios and market prices	Equity - Dividend per share - Dividend pay out - Net asset value per share - Market value per share – High, Low and Closing	Compliant	Share Information - Page 70
7.6 (xi)	Debt	- Interest rate of comparable government security - Debt/equity ratio - Interest cover - Quick asset ratio - Debt Service Coverage Ratio (where applicable) - The market prices & yield during the year (ex-interest) – High, Low and last traded - Any changes in credit rating (for the Entity or any other instrument issued by the Entity), if applicable.	Compliant N / A	Ten Years at a Glance - page 68
7.6 (xii)	Significant changes of entity and subsidiaries' fixed assets	Significant changes of entity and subsidiaries' fixed assets including substantial difference between market value and book value of lands.	Compliant	Notes to the Financial Statements Note 10 - Page 57 and Page 58

Rule No.	Subject	Applicable Requirement	Compliance Status	Reference
7.6 (xiii)	Details of funds raised via IPO	Details of funds raised via IPO and further issues - Manner in which funds are utilized (disclose as per the format) - Number, class of shares or debenture, consideration received and reason for the issue - any material changes in the use of funds	N/A	N/A
7.6 (xiv) (a)	Employee Share Option Schemes (ESOS)	Details of Employee Share Option Schemes (ESOS) - number of options granted to each category of Employees - Total number of options vested but not exercised by each category of Employees - Options exercised by each category of employees and total number of shares arising - Options cancelled - Exercise price Director's declaration confirming that ESOS was not funded.	N/A	N/A
7.6(xiv) (b)	Details of Employee Share Purchase Schemes (ESPS)	Details of Employee Share Purchase Schemes (ESPS) - total number of shares issued - number of shares issued to each category of Employees - price at which the shares were issued Director's declaration confirming that ESOS was not funded	N/A	N/A
7.6 (xvi)	Details of Investments in RP and due from RP	Details of Investments in RP and due from RP - date of the transaction - name of the Related Party - relationship between the Entity and the Related Party - amount of the transaction and terms of the transaction - rationale for entering into the transaction	N/A	N/A
7.6 (xvii)	Foreign Currency Denominated Securities	If Foreign Currency Denominated Securities are listed - Trading Currency - A detailed description of the utilization of the proceeds held in the SFCA, amount of proceeds utilized, as a percentage (%) of the total proceeds credited to the SFCA - Statement of compliance vis-à-vis the Applicable Foreign Exchange Regulations including i) Maintenance of foreign exchange earnings at a minimum level of 50% of its total annual revenue equivalent to a minimum of USD 5 Mn (5,000,000) or a negative statement; ii) The amount of proceeds held in the SFCA, which have been utilized by the Entity for any capital transactions outside Sri Lanka; iii) Repatriation of income of the investments made through the SFCA into Sri Lanka; and, iv) The amount of capital gains of the proceeds utilized for any capital transactions outside Sri Lanka. Status update on the residual of the proceeds which are not utilized for capital transactions outside Sri Lanka.	N/A	N/A
7.6 (xviii)	Sustainable Bonds are listed	If Sustainable Bonds are listed - List of Sustainable Projects funds are allocated / invested with a brief description and amount disbursed - Any update on disclosures in documentation from date of listing - Qualitative performance indicators in line with the International Sustainable Bond Standards, quantitative performance measures of the environmental impact or if impact not ascertained reason for same. - Methods and the key underlying assumptions used in preparation of the performance indicators and metrics. An update on eligibility, allocation, and the impact of outstanding Sustainable Bond/s	N/A	N/A
7.6 (xix)	Perpetual Debt Securities are listed	If Perpetual Debt Securities are listed - Breach of any terms/conditions by the Entity in relation to other Debt Securities listed on the Exchange. - Any default or delays on interest and/or principal payments in respect of loans obtained by such Entity, not paid within 30 days.	N/A	N/A
7.10.6 (a) – (c)	Audit Committee	Extents, locations, valuations and the number of buildings of the Entity's land holdings and investment properties.	Compliant	Report of the Audit Committee-page 08 and page 58

LEVEL OF COMPLIANCE WITH MANDATORY REGULATIONS

Rule No.	Subject	Applicable Requirement	Compliance Status	Reference
9.1.3	Compliance	Compliance Statement confirming compliance with the Corporate Governance Rules and if unable to confirm compliance, reasons for the same	Compliant	Annual report of the Board of Directors - page 31
9.2.1	Policies	Listed Entities shall establish and maintain the following policies and disclose the fact of existence of such policies together with the details relating to the implementation of such policies by the Entity on its website;	Compliant	N/A
9.2.2	Any waivers from compliance	Any waivers from compliance with the Internal Code of business conduct and ethics or exemptions granted	N/A	N/A
9.2.3 (i)	List of policies in place	List of policies in place as per Rule 9.2.1, with reference to website	Compliant	Corporate Governance - Page 13
9.2.3 (ii)	Any changes to policies	Any changes to policies adopted	N/A	N/A
9.3 .1	Board Committees	Board Committees ** The Company has its own Audit Committee, Remuneration Committee, Nominations and Governance Committee and Related Party Transactions Review Committee as per Section 9.3.1 of the Listing Rules of the Colombo Stock Exchange.	Compliant	Report of the Audit Committee (page 8) Report of the Related Party Transaction Review Committee (Page 10) Report of the Remuneration Committee (Page 11) Report of the Nominations and Governance Committee (Page 12)
9.4.1	Adherence to principles of democracy in the adoption of meeting procedures and the conduct of all General Meetings with shareholders	Listed Entities shall maintain records of all resolutions and information pertaining to its adoption. ** The Company Secretaries maintain records of all resolutions and requisite information.	Compliant	N/A
9.4.2	communication	(a) The policy on effective communication and relations with share holders and investors (b) The contact person for such communication (c) The policy on relations with shareholders and investors on the process to make all Directors aware of major issues and concerns of shareholders	Compliant	Board of Directors - pages 07 Statement by the Senior Independent Director – Page 26
9.5.1	Policy on matters relating to the Board of Directors	Listed Entities shall establish and maintain a formal policy governing matters relating to the Board of Directors	Compliant	N/A

LEVEL OF COMPLIANCE WITH MANDATORY REGULATIONS

Rule No.	Subject	Applicable Requirement	Compliance Status	Reference
9.5.2	compliance with the requirements	Confirmation on compliance with the requirements of the Policy on matters relating to the Board of Directors. If non-complied reasons for the same with proposed remedial action.	Compliant	Board of Directors - pages 07
9.6.1	Chairperson and CEO	The Chairperson of every Listed Entity shall be a Non-Executive Director and the positions of the Chairperson and CEO shall not be held by the same individual. ** Chairperson is an Executive Director hence a Senior Independent Director was appointed.	Compliant	N/A
9.6.2	Chairperson and CEO	Where the Chairperson of a Listed Entity is an Executive Director and/or the positions of the Chairperson and CEO are held by the same individual, such Entity shall make a Market Announcement ** Market Announcement was made on 30th November 2023.	Compliant	N/A
9.6.3	Report of SID	Report of SID demonstrating the effectiveness of duties	Compliant	Statement by the Senior Independent Director – Page 26
9.6.4	Rationale for appointing SID	Rationale for appointing SID	Compliant	Statement by the Senior Independent Director – Page 26
9.7	Fit & Proper Assessment Criteria	Fit and Propriety of Directors and CEO's The Company obtained annual declarations from the directors confirming that they have continuously satisfied the specified Fit & Proper Assessment Criteria. All the Directors met the fit & proper assessment criteria stipulated in the Listing rules of the CSE	Compliant	Corporate Governance - pages 13
9.7.5	Statement on Directors and CEO	(a) Statement on Directors and CEO satisfying Fit and Proper Assessment Criteria (b) Any non-compliance/s and remedial action taken	Compliant	Corporate Governance - pages 13
9.8.1	Board Composition	The Board of Directors of a Listed Entity shall, at a minimum, consist of five (05) Directors. **The Board comprises of 09 Directors.	Compliant	N/A
9.8.2	Board Composition	Minimum Number of Independent Directors: **The Board comprises of 03 Independent Directors.	Compliant	N/A
9.8.3	Board Composition	Criteria for determining independence:	Compliant	N/A
9.8.5	independent Directors	Names of Directors determined to be 'independent'	Compliant	Board of Directors - pages 07
9.9	Alternate Director	Alternate Director ** No Alternate Directors were appointed to the Board throughout the reporting period.	Compliant	N/A
9.10.1	Disclosures relating to Directors	Listed Company shall disclose its policy on the maximum number of directorships it's Board members shall be permitted to hold in the manner specified in Rule 9.5.1. In the event such number is exceeded by a Director(s),the Company shall provide an explanation for such non-compliance in the manner specified in Rule 9.5.2 of the Listing Rules	Compliant	N/A
9.10.2	Appointment of Directors	Listed Company shall, upon the appointment of a new Director to its Board, make an immediate Market Announcement setting out the following: • a brief resume of such Director; • his/her capacity of directorship; and, • Statement by the Company indicating whether such appointment has been reviewed by the Nominations and Governance Committee of the Company ** Market Announcements were made accordingly.	Compliant	N/A

Rule No.	Subject	Applicable Requirement	Compliance Status	Reference
9.10.3.	Changes to composition in Board Sub Committees	Listed Company shall make an immediate Market Announcement regarding any changes to the composition of the Board Committees referred to in Rule 9.3 of the Listing Rules containing, at minimum, the details of changes including the capacity of directorship with the effective date thereof. ** Market Announcements were made accordingly.	Compliant	N/A
9.10.4	Directors details	Dectors details- name, qualifications and brief profile- nature of his/her expertise in relevant functional areas- whether either the Director or Close Family Members has any material business relationships with other Directors- whether Executive, Non-Executive and/or independent Director- total number and names of companies in Sri Lanka in which the Director concerned serves as a Director and/or KMP stating whether listed or unlisted, whether functions as executive or non-executive (If the directorships are within the Group names need not be disclosed)- number of Board meetings attended- names of Board Committees in which the Director serves as Chairperson or a member- Attendance of board c	Compliant	Board of Directors - pages 07 Corporate Governance - page 13
9.11.1 – 9.11.3	Nominations and Governance Committee	Listed Company shall have a Nominations and Governance Committee that conforms to the requirements set out in Rule 9.11 of the Listing Rules. Listed Company shall establish and maintain a formal procedure for the appointment of new Directors and re-election of Directors to the Board through the Nominations and Governance Committee The Nominations and Governance Committee shall have a written terms of reference clearly defining its scope, authority, duties and matters pertaining to the quorum of meetings The Nomination Committee of the Company has been renamed as "Nominations and Governance Committee" with effect from 16th August 2024 and the Nominations and Governance Committee Report is given on page 11 of this Annual Report.	Compliant	Report of the Nominations and Governance Committee (Page 12)
9.11.4	Nominations and Governance Committee	1. The members of the Nominations and Governance Committee shall; a. comprise of a minimum of three (03) Directors of the Listed Company, out of which a minimum of two (02) members shall be Independent Directors of the Company b. not comprise of Executive Directors of the Listed Company. 2. An Independent Director shall be appointed as the Chairperson of the Nominations and Governance Committee by the Board of Directors 3. The Chairperson and the members of the Nominations and Governance Committee shall be identified in the Annual Report of the Listed Company.	Compliant	Report of the Nominations and Governance Committee (Page 12)
9.11.5	The functions of the Nominations and Governance Committee	The functions of the Nominations and Governance Committee	Complied	Refer committee composition in Nomination Governance Committee Report in page 12
9.11.6	Nominations and Governance Committee Report	Nominations and Governance Committee Report- Signed by Chairperson- Names of chairperson and members with nature of directorship- Date of appointment to the committee- Availability of documented policy and processes when nominating Directors- Requirement of re-election at regular intervals at least once in 3 years- Board diversity- Effective implementation of policies and processes relating to appointment and reappointment of Directors- Details of directors re-appointed - Board Committees served. - Date of first appointment. - Date of last re-appointment.	Complied	Report of the Nominations and Governance Committee - Page 12

Rule No.	Subject	Applicable Requirement	Compliance Status	Reference
		- Directorships or Chairpersonships and other principal commitments, present and held over the preceding three years. - Any relationships – close family member, more 10% shareholding.- Performance of periodic evaluation of board- Process adopted to inform independent directors of major issues.- Induction / orientation programs for new directors on corporate governance, Listing Rules, securities market regulations or negative statement- Annual update for all directors on corporate governance, Listing Rules, securities market regulations or negative statement- Compliance with independence criteria- Statement on compliance with corporate governance rules, if non compliant reasons and remedial actio		
9.12.1	Remuneration Committee	Listed Company shall have a Remuneration Committee that conforms to the requirements set out in Rule 9.12 of the Listing Rules	Complied	Refer Remuneration Committee Report in page 11
9.12.2	Remuneration Committee	The Remuneration Committee shall establish and maintain a formal and transparent procedure for developing policy on Executive Directors' remuneration and for fixing the remuneration packages of individual Directors. No Director shall be involved in fixing his/her own remuneration	Complied	Refer Remuneration Committee Report in page 11
9.12.3	Remuneration Committee	Remuneration for Non-Executive Directors should be based on a policy which adopts the principle of non-discriminatory pay practices among them to ensure that their independence is not impaired	Complied	Refer Remuneration Committee Report in page 11
9.12.4	Remuneration Committee	Remuneration Committee shall have a written terms of reference clearly defining its scope, authority, duties and matters pertaining to the quorum of meetings	Complied	Refer Remuneration Committee Report in page 11
9.12.6	Composition of the Remuneration Committee	1. The members of the Remuneration Committee shall; a. comprise of a minimum of three (03) Directors of the Listed Company, out of which a minimum of two (02) members shall be Independent Directors of the Company b. not comprise of Executive Directors of the Listed Company 2. An Independent Director shall be appointed as the Chairperson of the Remuneration Committee by the Board of Directors.	Compliant	Refer Remuneration Committee Report in page 11
9.12.7	Remuneration Committee Report & function	Remuneration Committee Report - Names of chairperson and members with nature of directorship - Remuneration Policy - The aggregate remuneration of the Executive and Non-Executive Directors.	Compliant	Report of the Remuneration Committee - page 11
9.13.1	Audit Committee & Risk Function	Where Listed Company does not maintain separate Committees to perform the Audit and Risk Functions, the Audit Committee of such Company shall additionally perform the Risk Functions set out in Rule 9.13 of the Listing Rules **Audit Committee is performing the risk function	Complied	N/A
9.13.2	Audit Committee Terms of Reference	The Audit Committee shall have a written terms of reference clearly defining its scope, authority and duties	Complied	Refer Audit Committee Report in page 08
9.13.3	Composition of the Audit Committee	1. The members of the Audit Committee shall; a. comprise of a minimum of three (03) directors of the Listed Company, out of which a minimum of two (02) or a majority of the members, whichever higher, shall be Independent Directors. b. not comprise of Executive Directors of the Listed Company. 2. The quorum for a meeting of the Audit Committee shall require that the majority of those in attendance to be independent directors. 3. The Audit Committee may meet as often as required provided that the Audit Committee compulsorily meets on a quarterly basis prior to recommending the financials to be released to the market. 4. An Independent Director shall be appointed as the Chairperson of the Audit Committee by the Board of Directors. Complied Refer Audit Committee Report in page 36	Complied	Refer Audit Committee Report in page 08

Rule No.	Subject	Applicable Requirement	Compliance Status	Reference
		5. Unless otherwise determined by the Audit Committee, the CEO and the Chief Financial Officer (CFO) of a Listed Company shall attend the Audit Committee meetings by invitation. 6. The Chairperson of the Audit Committee shall be a Member of a recognized professional accounting body.		
9.13.4	The functions of the Audit Committee	The functions of the Audit Committee	Complied	Refer Audit Committee Report in page 08
9.13.5	Audit Committee Report	Audit Committee Report - Names of chairperson and members with nature of directorship - Status of risk management and internal control – company and group - Statement on CEO and CFO assurance on operations and finances - Opinion on compliance with financial reporting requirements, information requirements Listing Rules, Companies Act, SEC Act and any other requirements. - Availability of formal Audit Charter - Internal audit assurance and summary of the work internal audit - Details demonstrating effective discharge of functions and duties - Statement on external auditors' assurance on their independence - Confirmation on determining auditor's independence	Compliant	Report of the Audit Committee – page 08.
9.14.1	Related Party Transactions Review Committee	Listed Company shall have a Related Party Transactions Review Committee that conforms to the requirements set out in Rule 9.14 of the Listing Rules.	Complied	Refer Related Party Transactions Review Committee Report in page 10
9.14.2	Composition of the Related Party Transactions Review Committee	The Related Party Transactions Review Committee shall comprise of a minimum of three (03) Directors of a Listed Company, out of which two members shall be Independent Directors of the Company. It may also include executive directors, at the option of the Company. An Independent Director shall be appointed as the Chairperson of the Committee	Complied	Refer Related Party Transactions Review Committee Report in page 10
9.14.3	Related Party Transactions Review Committee	The functions of the Related Party Transactions Review Committee	Complied	Refer Related Party Transactions Review Committee Report in page 10
9.14.4	General Requirements of the Related Party Transactions Review Committee	1. The Related Party Transactions Review Committee shall meet at least once a calender quarter. It shall ensure that the minutes of all meetings are properly documented and communicated to the Board of Directors. 2. The members of the Related Party Transactions Review Committee shouldensure that they have, or have access to, enough knowledge or expertise to assess all aspects of proposed Related Party Transactions and where necessary, should obtain appropriate professional and expert advice from an appropriately qualified person. 3. Where necessary, the Committee shall request the Board of Directors to approve the Related Party Transactions which are under review by the Committee. In such instances, the approval of the Board of Directors should be obtained prior to entering into the relevant Related Party Transaction. 4. If a Director of a Listed Company has a material personal interest in a matter being considered at a Board Meeting to approve a Related Party Transaction as required in Rule 9.14.4(3), such Director shall not: a. be present while the matter is being considered at the meeting; and, b. vote on the matter	Complied	Refer Related Party Transactions Review Committee Report in page 10
9.14.5	Related Party Transactions	Review of Related Party Transactions by the Related Party Transactions Review Committee	Compliant	Refer Related Party Transactions Review Committee Report in page 10
9.14.6	Shareholder Approval for Related Party Transactions	Listed Company shall obtain Shareholder approval for the Related Party Transactions set out in Rule 9.14.6 of the Listing Rules	N/A	N/A
9.14.7	Immediate Disclosures on Related Party Transactions	Listed Company shall make an immediate Market Announcement to the Exchange for the Related Party Transactions as set out in Rule 9.14.7 (a) and (b)	N/A	N/A

LEVEL OF COMPLIANCE WITH MANDATORY REGULATIONS

Rule No.	Subject	Applicable Requirement	Compliance Status	Reference
9.14.8 (1)	Related Party Disclosures	Related Party Disclosures non-recurrent RPT exceeding 10% of the Equity or 5% of the Total Assets, whichever is lower (in the specified format) Name of the RP Relationship Value of RPT Value as % of equity and total assets Terms and Conditions Rationale	Compliant	Annual Report of the Board of Directors – Page 33, Notes to the Financial Statements Note 21- Page 64
9.14.8 (2)	Recurrent RPT	Recurrent RPT exceeding 10% of the gross revenue/income (in the specified format) Name of the RP Relationship Nature of RPT Value of aggregate RPT Value as % of gross income Terms and Conditions	Compliant	Annual Report of the Board of Directors – Page 33, Notes to the Financial Statements Note 21- Page 64
9.14.8 (3)	Related Party Transactions Review Committee Report	Related Party Transactions Review Committee Report - Names of the Directors comprising the Committee - Statement that committee has reviewed RPTs and communicated comments/observations to the Board - Policies and procedures adopted by the Committee	Compliant	Report of Related Party Transaction Review Committee – Page 10
9.14.8 (4)	Declaration by the Board of Directors	Affirmative declaration by the Board of Directors on compliance with RPT Rules or negative statement to that effect.	Compliant	Annual Report of the Board of Directors – Page 33
9.14.9	Acquisition and disposal of assets from/ to Related Parties	Acquisition and disposal of assets from/to Related Parties Except for transactions set out in Rule 9.14.10, Listed Company shall ensure that neither the Company nor any of its subsidiaries, acquires a substantial asset from, or disposes of a substantial asset to, any Related Party of the Company without obtaining the approval of the shareholders of the Company by way of a Special Resolution	N/A	N/A
9.17	Additional Disclosures by the Board of Directors	• Additional disclosures by Board of Directors Declaration on following • All material interests in contracts and have refrained from voting on matters in which they were materially interested • Reviewed of the internal controls covering financial, operational and compliance controls and risk management and obtained reasonable assurance of their effectiveness and successful adherence and, if unable to make any of these declarations an explanation on why it is unable to do so; • Made themselves aware of applicable laws, rules and regulations and are aware of changes particularly to Listing Rules and applicable capital market provisions; • Disclosure of relevant areas of any material non-compliance with law or regulation and any fines, which are material, imposed by any government or regulatory authority in any jurisdiction where the Entity has operations	N/A	N/A

RISK MANAGEMENT

The Board is primarily responsible to ensure that risks are identified and managed for the group. The Audit committee is responsible for reviewing the effectiveness of the group's risk management process, including the systems established to identify, assess, manage and monitor risk.

The business operations of the Group and performance are subject to a variety of risk factors; the Management constantly monitors and evaluates risk factors in order to respond effectively.

The Company and group core risk areas are as follows:

BUSINESS & OPERATIONS

Competitive Environment

Import and Distribution business is operating in a competitive environment and this could contrast the margin on sales and thereby exert additional pressures to meet planned objectives. To meet the Company and group objectives the group has to compete with rivals in areas including price, product range, quality and service.

Human Resources

Failure to protect the group's reputation could lead to loss of trust and confidence of employees. This could affect the ability to recruit and retain a high caliber of staff. This is addressed by offering attractive reward systems and implementing career development programmes.

Finance Risk - Foreign exchange rate risk

The group exposure to exchange risk is high as the group is involved in the business of import and wholesale trade. Therefore, managing foreign exchange rate exposure through negotiation with banks, as well as applying prudent financial management techniques are required, to manage this risk.

Reputational Risk

The corporate image of the Company has helped the group to diversify to new areas of business such as IT-related and web development services, destination management services as well as renting of office space to IT-related companies. The group recognizes the commercial imperative safeguarding the interests of all its stakeholders and avoid or mitigate the loss of such loyalty.

Regulatory Environment

An adverse impact on profit may result from adverse changes in government fiscal policies, and these are addressed through strong brand loyalty. Lately the business has been impacted with the country credit rating, impacting the opening of confirmed letters of credit.

National Security

An adverse impact to the society by way of a local or international terrorist attack can adversely affect the business of the Company.

Uncertainty in Demand and supply

There was uncertainty in demand and supply during the period under review, due to the disruptions in the global and local supply chain, and the local economic crisis. The Company and group experienced a reduction in supply which in turn impacted potential demand, negatively impacting the Group's sales.

Product safety risk

The safety and quality of our products is of paramount importance to the Group as well as being essential for maintaining customer trust and confidence. A breach in confidence could affect the size of our customer base and hence financial results. We have detailed and established procedures for ensuring product integrity and quality at all times

Health and safety risk

Provision of adequate safety to our staff is of the utmost importance to us. We operate stringent health and safety processes in line with best practice in our outlets and service centres.

Distribution Network

Our Bridgestone tyres are sold across a wide distribution network in Sri Lanka, comprising of many dealers. In order to ensure a strong distribution network, we ensure that we maintain positive long term relationships with our dealers and maintain an open communication line with them.

Loss of agency

The Company is the offical, authorised distributor for Bridgestone tyres, tubes and flaps since 1954. The Company ensures that it maintains a close relationship with its principals.

STATEMENT BY THE SENIOR INDEPENDENT DIRECTOR

The profile of Mr. H. Asoka Pieris, the Senior Independent Director (SID) of The Autodrome PLC, is provided on page 07 of this report.

I was appointed by the Board as the Senior Independent Director of the Company with effect from 31st March 2025, in accordance with Section 9.6.3 of the Listing Rules of the Colombo Stock Exchange, and in line with best practices set out in Section A.5.7 of the Code of Best Practice on Corporate Governance 2023, issued by the Institute of Chartered Accountants of Sri Lanka.

According to Section 9.6.3 of the Listing Rules, the appointment of a Senior Independent Director is required in instances where the roles of Chairman and CEO are combined, or where the Chairman is not considered independent. At The Autodrome PLC, the Chairperson is a close relative of the Joint Managing Directors and is also an Executive of the Company. Hence, the appointment of a SID was made to strengthen governance structures.

Role of the Senior Independent Director

The role of the SID includes:
- Providing support and guidance to the Chairperson on matters of corporate governance.
- Acting as a sounding board for other Directors.
- Reviewing the effectiveness of the Board.
- Being available to Directors and employees for confidential discussions on any Company-related matters, should the need arise

Meetings

Although I assumed duties only on the last day of the financial year, the following key meetings were held during the year under review under the leadership of Mr. Ranil De Silva, who served as the Senior Independent Director until 28th February 2025:

- A meeting of the Independent Directors to discuss matters concerning the Company and the Board's operations. The External Auditors were also present.

- A meeting of the Non-Executive Directors, held without the presence of Executive Directors. At this meeting, the performance of the Chairperson and the Executive Directors was reviewed.

The outcomes and recommendations from these meetings were communicated to the Chairperson and the Board for their consideration.

I am committed to fulfilling the responsibilities entrusted to the SID role in the year ahead, in line with the principles of good governance.

H. Asoka Pieris
Senior Independent Director

4th September 2025
Colombo

WE STRIVE TO CONSTANTLY IMPROVE OUR PRODUCT RANGE AND CUSTOMER SERVICE LEVELS

he Company places strong emphasis on the standard of service provided to customers at our Head Office, Ja-Ela outlets, and online platforms. Our digital channel for inquiries, reservations, and competitive pricing continues to attract new customers, while our island-wide dealer network strengthens product accessibility for end users.

As the official distributor of Bridgestone, the world's leading tyre brand, we ensure that international product quality standards are consistently maintained. Bridgestone India (Pvt.) Ltd. conducts regular visits to monitor standards, review customer claims, and address any potential product quality issues. In addition, our alignment centres provide value-added services such as tyre fitting and wheel alignment, with consistently high customer satisfaction levels.

Beyond tyre sales, the Company has diversified income streams during the 2024/2025 financial year through premises rental, investment income, and web development services, further strengthening financial sustainability.

To enhance customer relationships, we conduct frequent surveys—including field surveys and opinion checks—to better understand evolving requirements and expectations. Insights from these engagements guide our continuous improvement initiatives, enabling us to raise service standards, increase satisfaction, and minimize complaints.

SHAREHOLDERS

As a listed Company governed by numerous regulatory provisions under the Securities and Exchange Commission (SEC) and the Colombo Stock Exchange (CSE), we are bound to deliver maximum value to our investors whilst adhering to the above regulatory procedures. We conduct our business in a manner which adds value to our investors and manage the risks faced by the Company prudently following good corporate governance practices at all times. We are also aware of the fact that it is our duty to provide them with timely and accurate information on the affairs of the Company.

Our asset base has accumulated consistently over the years and provides a strong foundation which ensures that the Company is able to withstand the vagaries of the competitive business environment. Our prudent corporate strategies have resulted in the delivery of a consistent return on capital employed in the business, thereby enhancing shareholder wealth. Over the years, The Autodrome PLC has delivered on its promise to shareholders by ensuring a consistent return on their investments through capital appreciation and dividends, providing one of the most consistent and dependable investment opportunities to investors. The quarterly financial statements and annual reports are produced in accordance with the Listing Rules of the Colombo Stock Exchange, and other applicable laws and regulations. The Company's website (www.autodrome.lk) provides information on the Company, including the annual and quarterly reports. In addition to the annual reports, relevant press releases and announcements are also made available on the Company's website to facilitate communication between all stakeholders of the Company Shareholders may, at any time direct questions, request for publicly available information and provide comments and suggestions to Directors or Management of the Company. Such questions, requests and comments can be addressed to the Company Secretary by post to No. 104, Srimath Anagarika Dharmapala Mawatha, Colombo7; or to finance@autodrome.lk, or through the Company's official Facebook page. (facebook.com/autodromeplc)

EMPLOYEES

We believe that every employee wants to be part of a winning organisation and have their contribution valued by the management and their peers. Employees thrive on performing meaningful work and knowing their part in the contribution to the success of the organisation. In order to develop a sustainable relationship, we duly recognize the accomplishments of our employees and offer them many opportunities for learning and growth.

At The Autodrome PLC out of 38 employees, the majority of our staff, 84% are in the permanent cadre and only 16% of staff are on fixed-term contracts. All the employees above the age of 60 are contract employees.

The Company's employment policy ensures that we recruit the candidates best suited for positions, applying fair, objective and accepted evaluation methods.

EMPLOYEE ENGAGEMENT

Employee engagement is our top business priority. We are aware that the employee engagement brings out the best of productivity and bottom line performance while reducing costs related to hiring and retention in highly competitive talent markets.

The culture at The Autodrome PLC is such that the employees and management work together towards a shared vision. We encourage employees to express their suggestions and grievances openly to senior management. All employees are encouraged to actively participate in idea generation and problem solving.

During the year under review no employee training sessions was done due to the prevailing situation in the country and in the world, but encourage employees to develop their work related and personal career.

EQUAL OPPORTUNITY EMPLOYER

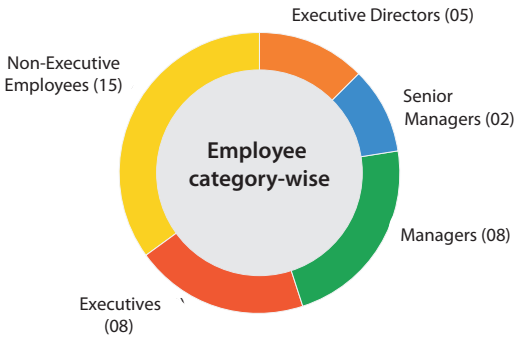
The Autodrome PLC is committed to maintain a work environment where all employees are offered equal opportunity and valued for their diversity.

We believe that a diverse workforce enhances our business and that a wide range of experience, skills and qualifications, enable us to provide a higher level of service quality and excellent customer satisfaction. The Company does not discriminate on the basis of gender, race, age, social origin, disability, religion or any other basis.

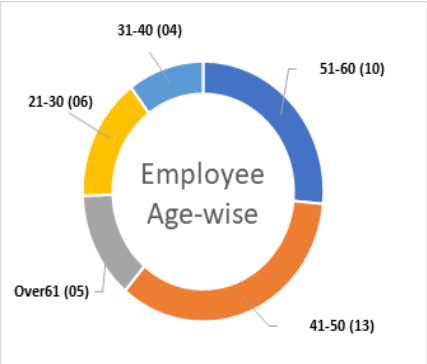
The Autodrome PLC is committed to ensuring diversity at workplace and makes an ongoing effort to drive gender diversity. We encourage female participation at all levels of management with a strong belief that a diverse workforce adds great value to the business. The nature of our business is such that requires a higher percentage of males at the operational level especially in Marketing on the field. We maintain an open mind and recruit female employees at our head office for the Sales function exclusively, and in a majority for Finance, and for many business functions. The total female participation at The Autodrome PLC at executive level is 48%.

Staff Strength

Location	Total Employees
Head Office at Colombo	33
Tyre stores at Ja-Ela	05



EMPLOYEE AGE-WISE



Our Non-Executive staff strength is 15 people (39% of the total work force), and the percentage of staff 20% is young and dynamic, falling between the age group of 21-40 years.

PERFORMANCE MANAGEMENT

We believe that an effective performance appraisal system helps us to build a performance driven culture. Therefore all employees are subject to performance evaluation annually and feedback is given to enable the employees to gain insights into how they can enhance their performance.

Employee KPIs are linked to divisional and organisational goals, the assessment of the extent to which employees have achieved their KPIs serves as a key driver of employee productivity in the Company.

TRAINING AND DEVELOPMENT

Learning and development forms the cornerstone of our strategy to develop our resources to meet evolving needs of customers and other stakeholders. At The Autodrome PLC, we are committed to developing our people and building a high performing team through training and development.

EMPLOYEE WELFARE

Due to the adverse environment in the county no special welfare events were arranged for the company employees. However our employees are our strength and we ensured they get their remuneration on time and ensured the bonus for the year 2023. Our intention was to retain all employees intact during the difficult times.

EMPLOYEE RETENTION

We have a clear strategy to increase employee retention rates with career mapping, equality, respect & upholding employees' dignity, remuneration package in par with the industry, ample opportunities for rewards and recognition. In return 23 (70%) employees are above 40 years excluding directors contributing their experiences for the value addition.

CODE OF CONDUCT, ETHICS AND ANTI-CORRUPTION BEHAVIOUR

The Autodrome PLC expects all its employees to ensure compliance with the laws and regulations applicable to its business. Moreover, the Code directs employees towards ethical conduct which helps uphold a high standard of business integrity. We have a zero tolerance for violence and harassment.

ENVIRONMENT

OUR APPROACH

The Autodrome PLC and our business partner Bridgestone are cognizant of the fact that we derive our sustenance from the environment. In doing so, our business activities impact our planet's renewable and non-renewable resources and ecosystems. Being a stakeholder in the transport industry, means that our carbon footprint is of concern.

Our environmental strategy is to minimize the impact on the environment through the Company's operations and inspire employees and society towards constructing a greener environment. Keeping this in mind we took several initiatives towards our environmental commitment as detailed below.

OUR INITIATIVE TO MAINTAIN GREENER SURROUNDINGS

Our commitment to a greener environment can be witnessed at head office at Union Place and at Ja-Ela stores, a well trained staff actively looks after the plants within our premises. The greenery is well looked after. keeping the surroundings clean. and we are committed to maintain this green environment. Our main product range Bridgestone Ecopia, reduces carbon emissions through lower rolling resistance, saving fuel and money for our valued end-users.

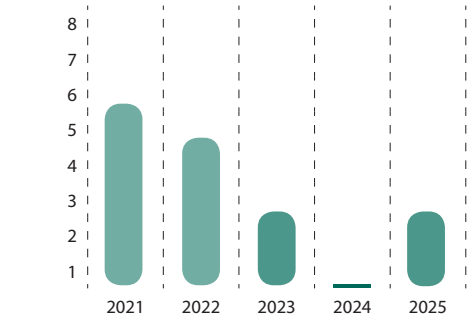
OUR INITIATIVES TO REDUCE PAPER USAGE

We looked at our internal processes and systems to reduce the negative impacts caused to the environment through paper usage in our business processes to adhere to the 3R concept of Reduce, Reuse and Recycle in paper waste management. Process improvements were already identified where use of papers could be reduced and implementation is in progress. Use of both sides of paper, printing documents only when absolutely necessary and collection of waste paper for recycling were some of the initiatives taken to reduce paper usage. Our new Management Information System cuts out the need for printing excessive ad-hoc reports.

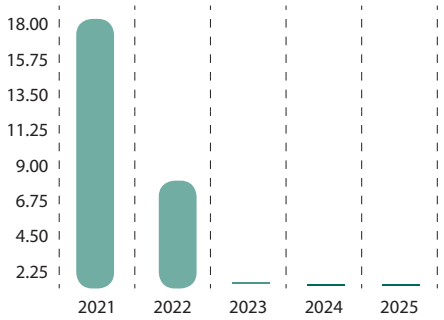
GOVERNMENT & REGULATORY AUTHORITIES

We are committed to comply with all statutory and regulatory requirements. As a tax payer our Group obtained a certificate from the department for timely submitting tax

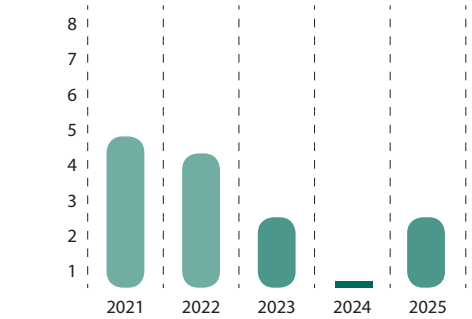
Earning per share (Rs.000)



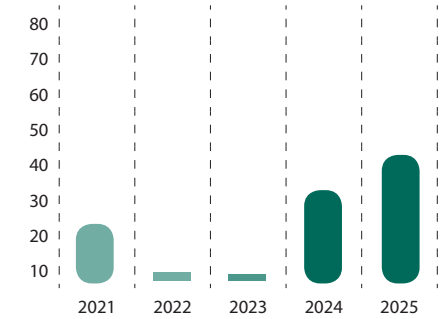
Dividend Cover(No Of Times)



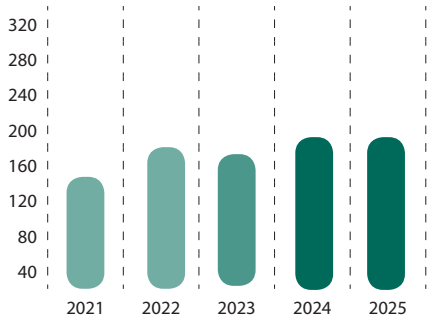
Return on Investment(Equity)



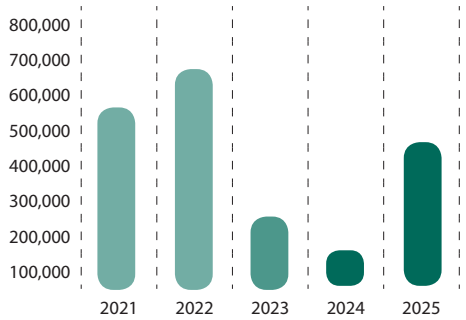
Interest Cover



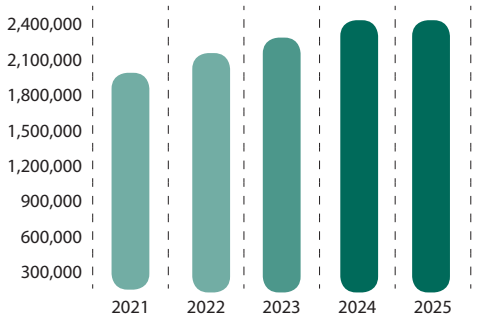
Net Asset Per Share



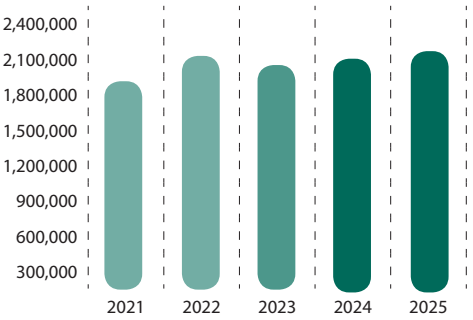
Turnover (Rs.000)



Fixed Asset (Rs.000)



Shareholder's Fund (Rs.000)



ANNUAL REPORT OF THE BOARD OF DIRECTORS ON THE AFFAIRS OF THE COMPANY

THE AUTODROME PLC AND ITS SUBSIDIARY

The Board of Directors have pleasure in presenting the Annual Report for the year ended 31st March 2025 on the affairs of the Company. Details set-out herein provide the pertinent information required by the Companies Act No.07 of 2007, and the Listing Rules of the Colombo Stock Exchange (CSE).

PRINCIPAL ACTIVITIES

1. The principal activities of the Company are as follows:
   Import & Distribution of:
   BRIDGESTONE Tyres, Tubes, Flaps and Harvester Tracks from Japan, Indonesia, Thailand, China and Poland.
   Other activities include the provision of services related to the above; Real Estate: Rental and Lease (as Landlord);
   Design, hosting and maintenance of websites.
   The subsidiary Tourama (Pvt) Ltd, is an IATA accredited travel agent and destination management Company.

RESPONSIBILITY OF DIRECTORS FOR FINANCIAL STATEMENTS

2. The Board of Directors are responsible for preparing and presenting the financial statements for the period 1 April 2024 to 31 March 2025, set out on pages 35 to 65.

TURNOVER

3. The turnover of the Company for the year under review, net of turnover based taxes, was Rs. 472.4 Million (2024- Rs. 168.6 Million), while the turnover of the Group net of turnover based taxes was Rs. 475.8 Million (2024- Rs. 172.7 Million).

PROPERTY, PLANT & EQUIPMENT

4. The movement of Property, plant and equipment for the year are shown in note 10 on page 54 & 55 of the financial statements.

VALUE OF PROPERTIES

5. The market value of land owned by the Company is estimated at Rs. 1,759 million (2024 - Rs. 1,759 Million) based on valuation made by a qualified Valuer on 31 March 2024. (page 53 & 54)

SHARE CAPITAL AND RESERVES

6. The total share capital and reserve of the group as at 31st March 2025 amounted to Rs. 1,990 Million (2024 –Rs.1,957 Million), comprising of revaluation reserve of Rs.1,355 Million (2024- Rs. 1,361 Million), retained earnings of Rs. 623 Million (2024 - Rs. 583 Million).

APPROVED DONATIONS

7. The Group made no donations to approved charitable organizations during the year. (2024 - Rs. 50,000).

TAXATION

8. It is the policy of the Company to provide for deferred taxation on all known temporary differences on the balance sheet method. The corporate tax rate was 30% (2024 - 30%).

SHARE INFORMATION AND INFORMATION ON EARNINGS, DIVIDEND, NET ASSETS AND MARKET VALUE

9. Information relating to earnings, dividend, net assets and market value per share is given in Page 30 and Information on the shares traded and movement in the number of shares represented by the stated capital of the Company is given in the share information under Page No.68.

EVENTS OCCURRING AFTER THE REPORTING DATE

10. There is no material disclosure to be made as event occurring after the reporting period.

GOING CONCERN

11. The Board of Directors is satisfied that the Company has adequate resources to continue its operations into the foreseeable future. Accordingly, the financial statements are prepared based on the going concern concept

DIRECTORATE

12. The following have been Directors of the Company throughout the year, and the dates of their original appointment are in brackets. Their status / independence is also disclosed below:

Name	Date of Appointment	Position
Mrs. Bernadette J. Aloysius	(08.09.1989)	Executive Director
Prof. John A. Aloysius	(27.04.1990)	Non-Executive Director
Mr. Jeremy D. Aloysius	(08.09.1989)	Executive Director
Mr. Rajeev A.J. Aloysius	(20.03.1992)	Executive Director
Ms. J. Joanne B. Aloysius Rajiyah	(07.07.2004)	Executive Director
Ms. Julie A. Aloysius	(27.04.1990)	Executive Director
Mr. Jitendra T. Daulagala	(31.12.2024)	Independent Non-Executive Director
Ms. Chiranthi Cooray	(31.12.2024)	Independent Non-Executive Director
Mr. H. Asoka Pieris	(31.03.2025)	Independent Non-Executive Director
Mr. M. Raviraj Ratnasabapathy	(14.09.2007)	Independent Non-Executive Director up to 31.12.2024
Mr. B Ponnambalam	(09.02.2017)	Independent Non-Executive Director up to 31.12.2024
Mr. Ranil de Silva	(29.10.2021)	Independent Non-Executive Director up to 28.02.2025

The definitions of Independent and Non-Executive used, are according to definitions given in the amended Listing Rules.

Each of the Non-Executive Directors of the Company have submitted a signed declaration on Independence/ Non-Independence as per Rule 9.8.5 of the Listing Rules of the Colombo Stock Exchange (CSE). The said declarations were tabled at a Board Meeting of the Board of Directors of the Company held on 29th April 2025, in order to enable the Board of Directors to determine the Independence/ Non-Independence of each of the Non-Executive Directors, in terms of Rule 9.8.3 of the Listing Rules of the CSE.

12.1 Changes in the Directorate

Messrs. Raviraj Ratnasabapathy and Bri Ponnambalam, Independent Non-Executive Directors of the Company resigned from the Board of Directors of the Company w.e.f. 31st December 2024.

Upon the recommendation of the Nominations and Governance Committee Messrs. Jitendra T Daulagala and Chiranthi Cooray were appointed as Independent/Non-Executive Directors of the Company with effect from 31st December 2024.

Mr Ranil De Silva, who served as Senior Independent Director of the Company resigned with effect from 28th February 2025 and Mr Asoka Peiris was appointed as the Senior Independent Directors with effect from 31st March 2025 .

12.2 Appointment of Directors who are over 70 years of age

Mrs Bernadette Aloysius who was over 70 years of age was re-appointed as Chairperson/Director of the Company in terms of Section 210 of the Companies Act, No.07 of 2007 at the Annual General Meeting (AGM) held on 18th September 2024 for a further period of one year commencing from the conclusion of the said AGM. i.e. till 30th September 2025.

The Nominations and Governance Committee noted that Mrs Bernadette Aloysius is fit and proper based on the Fit and Proper Assessment Criteria in terms of Rule 9.7.3 of the Listing Rules and based on the recommendation of the Nominations and Governance Committee and the Board, it is recommended that Mrs Bernadette Aloysius who is over 70 years of age be reappointed as a Director of the Company for a further period of one year from the conclusion of the Annual General Meeting and that the age limit stipulated in Section 210 of the Companies Act, No.07 of 2007 shall not be applicable to her.

12.3 Retirement by of Rotation

In terms of Article 91 of the Articles of Association, shareholder approval is sought to elect the following Directors.

- Mr. Jitendra T Daulagala who was appointed to the Board on 31st December 2024.
- Mrs. Chiranthi Cooray who was appointed to the Board on 31st December 2024
- Mr Asoka Pieris who was appointed to the Board on 31st March 2025

12.4 Board Evaluation

Each Director individually appraises the Board's performance to ensure discharging its responsibilities satisfactorily. This process takes into account and evaluates all aspects in relation to Board responsibilities.

Independent observations made by the Directors are collated and addressed by the Nominations and Governance Committee of the Company and recommended as relevant, to the Board of Directors for consideration.

DIRECTORS' SHAREHOLDINGS

13. Directors' direct shareholdings in the Company as at 31 March were as follows:

	2025 No. of Shares	%	2024 No. of Shares	%
Mrs. Bernadette J. Aloysius	3,594,800	29.96	3,594,800	29.96
Mr. Jeremy D. Aloysius	1,127,360	9.39	877,340	7.31
Mr. Rajeev A.J. Aloysius	1,127,360	9.39	877,340	7.31
Ms. Julie A. Aloysius	1,127,360	9.39	877,340	7.31
Ms. J. Joanne B. Aloysius Rajiyah	-	-	877,340	7.31
Prof. John A. Aloysius	1,127,360	9.39	877,340	7.31
Mr. Shamindra V. Rajiyah and Ms. J. Joanne B. Aloysius Rajiyah	61,000	0.51	258,684	2.16
Mr. Jitendra T. Daulagala	-	-	-	-
Ms. Chiranthi Cooray	-	-	-	-
Mr. H. Asoka Pieris	-	-	-	-
	8,165,240	**68.04**	**8,240,184**	**68.67**

Directors' indirect shareholdings in the Company as at 31 March were as follows:

	2025 No. of Shares	%	2024 No. of Shares	%
Tuckers (Pvt) Ltd	1,395,785	11.63	-	-
Mercury Limited	-	-	840,000	7.00
Seventy Limite	-	-	410,100	3.42
	1,395,785	**11,63**	**1,250,100**	**10,42**

DIRECTORS' INTERESTS IN CONTRACTS

14. The Directors' interest in contracts and proposed contracts with the Company, both direct and indirect are set out in Note 21 on page 59 of this report. The Directors have disclosed the nature of their interest in contracts and proposed contracts with the Group, at meetings of the Board of the Company.

MAJOR SHAREHOLDINGS

15. Details of major shareholdings as at 31 March are given below:

	2025 No of Shares	%	2024 No of Shares	%
Ms. Bernadette J. Aloysius	3,594,800	29.96	3,594,800	29.96
Tuckers (Pvt) Ltd	1,395,785	11.63	-	-
Mr. Sanjeev E.C. Gardiner	1,179,500	9.83	1,179,500	9.83
Mr. Rajeev A.J. Aloysius (Jt. Managing Director/CEO)	1,127,360	9.39	877,340	7.31
Ms. Julie A. Aloysius	1,127,360	9.39	877,340	7.31
Mr. Jeremy D. Aloysius (Jt. Managing Director/CEO)	1,127,360	9.39	877,340	7.31
Ms. J. Joanne B. Aloysius Rajiyah	-	-	877,340	7.31
Prof. John A. Aloysius	1,127,360	9.39	877,340	7.31
Seylan Bank PLC / The Galle Face Hotel Co. Ltd	533,200	4.44	533,200	4.44
Cyril Gardiner Limited	161,000	1.34	161,000	1.34
Hotel International (Pvt) Ltd.	78,741	0.66	78,741	0.66
Mr. Shamindra V. Rajiyah and Ms. J. Joanne B. Aloysius Rajiyah	61,000	0.51	258,684	2.16
Mr. Hiranjan C.W. Aloysius	55,700	0.46	55,700	0.46
Mr. W.S.S.Amarasooriya	38,724	0.32	39,081	0.33
Mr. R Jehan M.F. Aloysius	30,400	0.25	30,400	0.25
The Galle Face Hotel Co Ltd	20,000	0.17	20,000	0.17
Shalsri Investments (Pvt) Ltd	15,800	0.13	15,800	0.13
Mr.Ratna Gopal	14,200	0.12	14,200	0.12
Mr. James Alwis Christoffel Rajasinghe (Deceased)	14,000	0.12	14,000	0.12
Mr. S.C Weerasooria	13,600	0.11	13,600	0.11
Mr.Hettiarachchige Walter Elliot Tissera	10,600	0.09	1,895	0.02
	11,726,490	97.72	10,395,406	86.63

PUBLIC HOLDING

16. The percentage of Shares held by the Public as at 31 March 2025 was 20.32% (2024 - 20.91%). The number of shareholders 31 March 2025 was 545 (2024 – 547) out of which 538 (2024 – 538) were public. Public holding complies with the listing rule on minimum public holding, where Float Adjusted Market Capitalisation is less than Rs. 2.5 billion to maintain a minimum public holding of 20% and to have more than 500 public shareholders this is option no. 5, under listing rule 7.13.1 (a).

RELATED PARTY TRANSACTIONS

17. Non-Recurrent Related Party Transactions: There were no non-recurrent related party transactions of which aggregate value exceeded 10% of the equity or 5% of the total assets of the Company during the year ended 31st March 2025 which require specific disclosures in the Annual Report as required by Listing Rule 9.3.2 of the Colombo Stock Exchange and the Code of Best Practices on Related Party Transactions issued by the Securities and Exchange Commission.

Recurrent Related Party Transactions: There were no recurrent related party transactions which in aggregate exceeded 10% of the consolidated revenue of the Group as per 31st March 2024 audited Financial Statements, which required additional disclosures in the 2024/25 Annual Report under Colombo Stock Exchange Listing Rule 9.3.2 and Code of Best Practices on Related Party Transactions issued by the Securities and Exchange Commission.

The Company identifies related parties as defined by LKAS 24. The members of the Board of Directors of the Company have been identified as Key Management Personnel. In accordance with the Related Party Transaction Policy, declarations are obtained from each Key Management Personnel of the Company for the purpose of identifying related parties. Based on the information furnished in these declarations, the Company retrieves data on related party transactions from the database of the Company. The Directors declare that the Company is in compliance with Rule 9 of the Listing Rules of the Colombo Stock Exchange pertaining to Related Party Transactions during the Financial Year ended 31st March 2025.

DIVIDEND

18. The Board of Directors of the Company has not declared a dividend for the year ended 31 March 2025.

LAWS, REGULATORY FRAMEWORKS, STANDARDS, GUIDELINES AND PROTOCOLS

19. Company is mainly governed by the following regulatory requirements
    The Companies Act No. 07 of 2007
    The Listing Rules of the Colombo Stock Exchange (CSE)
    Sri Lanka Accounting Standards (LKASs / SLFRSs)
    Local Government regulations
    Imports and Exports (Control) Act, 01 of 1969
    The Inland Revenue Act no24 of 2017.

STATUTORY PAYMENTS

20. To the best of their knowledge and belief, the Directors are satisfied that all statutory payments in relation to Government and to the Employees have been settled to date or are provided for in the books of the Company.

ANNUAL GENERAL MEETING

21. The Annual General Meeting of the Company will be held as a virtual meeting at 11.30 a.m. on Tuesday, 30th September 2025. The notice of Annual General Meeting is on page 4.

AUDITORS

22. Messrs. Ernst & Young have expressed their willingness to be reappointed as the Auditors of the Company for the year 2025/26. A resolution will be passed at the Annual General Meeting for this purpose. As far as the Directors are aware, the Auditors do not have any relationship (other than that of auditors) with the Company other than those disclosed above. The Auditors do not have any interest in the Company or its Group Companies. They confirm that they are independent in accordance with the Code of Ethics of The Institute of Chartered Accountants of Sri Lanka.
The audit and the other assurance fees and reimbursement expenses paid during the year was group Rs. 1,158,041 (2024 - Rs. 1,006,000) and Company Rs. 1,100,041 (2024 - Rs. 950,000). The audit and other assurance fees and reimbursement expenses payable for 2024/2025 is. Rs. 1,095,000.00.
Non audit fees paid Rs. Nil (2024 - Rs. Nil).

REMUNERATION OF DIRECTORS

23. The total remuneration of Directors paid during the year is disclosed in Note 21.2.1 to the financial statements.

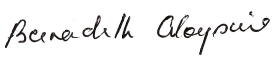
DISCLOSURE AS PER CSE RULE NO. 7.6 XI

24.

	2025 Rs. Cts	2024 Rs. Cts
Last traded price	110.00	90.20
No. of Shares in Issue	12,000,000	12,000,000
Market Capitalisation	1,320,000,000	1,082,400,000
Float Adjusted Market Capitalisation	268,290,000	226,373,136
Highest	139.75	142.75
Lowest	89.00	76.70
Earning per share	2.49	0.43
Dividend per share	Rs.0.00	Rs.0.00
Dividend Payout	0.00	0.00
Net asset value per share	Rs. 165.91	Rs. 163.31

See Ten Years At A Glance for more information.

BY ORDER OF THE BOARD



Bernadette J. Aloysius
Chairperson

Rajeev Aloysius
Joint Managing Director / CFO

DELOITTE CORPORATE SERVICES (PVT) LTD.
Secretaries.
4th September 2025
Colombo

STATEMENT OF DIRECTORS' RESPONSIBILITIES IN RELATION TO THE FINANCIAL STATEMENTS

The responsibilities of the External Auditors in relation to the Financial Statements are set out in the "Independent Auditors' Report" given on pages 30 to 32. In terms of Sections 150 (1), 151, 152 and 153 (1) and (2) of the Companies Act No. 07 of 2007, the Board of Directors of the Company are responsible for ensuring that the Group and the Company keep proper books of account of all the transactions and prepare Financial Statements that give a true and fair view of the financial position of the Group and the Company as at end of each financial year and place them before a general meeting. The Financial Statements comprise the Statement of Financial Position as of 31st March 2025, the Income Statement and Statement of Profit or Loss and Other Comprehensive Income, the Statement of Changes in Equity, the Statement of Cash Flows for the year then ended and Notes thereto. Accordingly, the Board of Directors confirms that the Financial Statements of the Group and the Company give a true and fair view of the

- financial position of the Group and the Company as of March 31, 2025; and
- financial performance of the Group and the Company for the financial year then ended.

(a) appropriate Accounting Policies have been selected and applied in preparing the Financial Statements exhibited on pages 38 to 49 based on the latest financial reporting framework on a consistent basis, while reasonable and prudent judgments have been made so that the form and substance of transactions are properly reflected and material departures, if any, have been disclosed and explained;

(b) the Financial Statements for the year 2025, prepared and presented in this Annual Report are in agreement with the underlying books of account and are in conformity with the requirements of the following:

- Sri Lanka Accounting Standards;
- Companies Act No. 07 of 2007 (Companies Act);
- Sri Lanka Accounting and Auditing Standards Act No. 15 of 1995;
- Listing Rules of the Colombo Stock Exchange (CSE), and

(c) proper accounting records which correctly record and explain the Company's transactions have been maintained as required by Section 148 (1) of the Companies Act to determine at any point in time the Company's financial position, with reasonable accuracy, enabling the preparation of the Financial Statements, in accordance with the Companies Act to facilitate the proper audit of the Financial Statements;

(d) they have taken appropriate steps to ensure that the Group and the Company maintain proper books of account and review the financial reporting system directly by them at their regular meetings and also through the Audit Committee. The Report of the said Committee is given on page 12. The Board of Directors approves the Interim Financial Statements following a review and recommendation by the Audit Committee;

(e) they accept responsibility for the integrity and objectivity of the Financial Statements presented in this Annual Report;

(f) they have taken reasonable measures to safeguard the assets of the Group and the Company and to prevent and detect fraud and other irregularities. In this regard, the Board of Directors have instituted what they reasonably believe is an effective and comprehensive system of internal controls comprising internal checks, internal audit, and financial and other controls required to carry on the business in an orderly manner and safeguard its assets and secure as far as practicable, the accuracy and reliability of the records.

(g) to the best of their knowledge, all taxes, duties and levies payable by the Company and its Subsidiaries, all contributions, levies and taxes payable on behalf of and in respect of the employees of the Company and its Subsidiaries, and all other known statutory dues as were due and payable by the Company and its Subsidiaries as at the reporting date have been paid or, where relevant, provided for.

(h) as required by Sections 166 (1) and 167 (1) of the Companies Act, they have prepared this Annual Report in time and ensured that a copy thereof is sent to every shareholder of the Company as required by Rule 7.5 (a) and (b) on Continuing Listing Requirements of the Listing Rules of the CSE;

(i) that all shareholders in each category have been treated equitably in accordance with the original terms of issue;

(j) that the Company has met all the requirements under Rule 7 on Continuing Listing Requirements of the Listing Rules of the CSE, where applicable;

(k) the Financial Statements of the Group and the Company have been certified by Mr.Gayan Joseph, Head of Finance who is responsible for the preparation of accounts, as required by Sections 150 (1) (b) and 152 (1) (b) of the Companies Act and also have been signed by Two Directors of the Company on 4th September 2025 as required by Sections 150 (1) (c) and 152 (1) (c) of the Companies Act and other regulatory requirements; and (n) the Company's External Auditors, Messrs. Ernst & Young who were appointed in terms of Section 158 of the Companies Act and in accordance with a resolution passed at the last Annual General Meeting, were provided with every opportunity to undertake the inspections they considered appropriate. They carried out reviews and sample checks on the system of internal controls as they considered appropriate and necessary for expressing their opinion on the Financial Statements and maintaining accounting records. They have examined the Financial Statements made available to them by the Board of Directors together with all the financial records, related data, and minutes of shareholders' and Directors' meetings and expressed their opinion which appears as reported by them on pages 30 to 32. Accordingly, the Board of Directors are of the view that they have discharged their responsibilities as set out in this Statement.

By Order of the Board

DELOITTE CORPORATE SERVICES (PVT) LTD.
Secretaries

4th September 2025
Colombo

Shape the future with confidence

Ernst & Young
Chartered Accountants
Rotunda Towers
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Colombo 03, Sri Lanka

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Fax : +94 11 768 7869
Email : eysl@lk.ey.com
ey.com

INDEPENDENT AUDITOR'S REPORT

TO THE SHAREHOLDERS OF THE AUTODROME PLC

Report on the audit of the financial statements

Opinion

We have audited the financial statements of The Autodrome PLC ("the Company") and the consolidated financial statements of the Company and its subsidiaries ("the Group"), which comprise the statement of financial position as at 31 March 2025, and the statement of profit or loss, statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the financial statements, including material accounting policy information

In our opinion, the accompanying financial statements of the Company and the Group give a true and fair view of the financial position of the Company and the Group as at 31 March 2025 and of their financial performance and cash flows for the year then ended in accordance with Sri Lanka Accounting Standards.

Basis for opinion

We conducted our audit in accordance with Sri Lanka Auditing Standards (SLAuSs). Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Group in accordance with the Code of Ethics for Professional Accountants issued by CA Sri Lanka (Code of Ethics) and we have fulfilled our other ethical responsibilities in accordance with the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key audit matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. For each matter below, our description of how our audit addressed the matter is provided in that context.

We have fulfilled the responsibilities described in the Auditor's responsibilities for the audit of the financial statements section of our report, including in relation to these matters. Accordingly, our audit included the performance of procedures designed to respond to our assessment of the risks of material misstatement of the financial statements. The results of our audit procedures, including the procedures performed to address the matters below, provide the basis for our audit opinion on the accompanying financial statements.

Key audit matter	How our audit addressed the key audit matter
Revenue from Contract with Customers	
The Group derived its revenue of 475 Mn from the sale of goods as disclosed in note 4 to the financial statements. Revenue was a key audit matter due to: - the materiality of the reported amount coupled with the increase of 175% compared to the previous year.	Our audit procedures included the following key procedures: - Tested relevant key controls relating to revenue from sale of goods. - Performed appropriate analytical procedures to understand and assess the reasonableness of reported revenue. - Tested the revenue transactions by reviewing the sales orders, sales invoices and delivery notes. Our procedures included testing revenue cut-off at the period-end date to determine whether transactions are recorded in the proper period and to the proper accounts and testing journal entries recognised to revenue. We also assessed the adequacy of related disclosures in Note 2.15.1 and 5 to the financial statements.

Partners: D K Hulangamuwa FCA FCMA LLB (London), A P A Gunasekera FCA FCMA, Ms. Y A De Silva FCA, Ms. G G S Manatunga FCA, W K B S P Fernando FCA FCMA, B E Wijesuriya FCA FCMA, R N de Saram ACA FCMA, Ms. N M Sulaiman FCA FCMA, Ms. L K H L Fonseka FCA, Ms. P V K N Sajeewani FCA, A A J R Perera FCA ACMA, N Y R L Fernando ACA, D N Gamage ACA ACMA, C A Yalagala ACA ACMA, Ms. P S Paranavitana ACA ACMA LLB (Colombo), B.Vasanthan ACA ACMA, W D P L Perera ACA.

Principals: T P M Ruberu FCMA FCCA MBA (USJ-SL), G B Goudian ACMA, D L B Karunathilaka ACMA, W S J De Silva BSc (Hons)-MIS MSc-IT, V Shakthivel B. Com (Sp), M U M Mansoor ACA

A member firm of Ernst & Young Global Limited

Shape the future
with confidence

Other information included in the 2025 Annual Report

Other information consists of the information included in the Annual Report, other than the financial statements and our auditor's report thereon. Management is responsible for the other information.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the management and those charged with governance

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with Sri Lanka Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Company's and the Group's financial reporting process.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with SLAuSs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SLAuSs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the internal controls of the Company and the Group.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the Group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

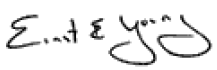
We also provide those charged with governance with a statement that we have complied with ethical requirements in accordance with the Code of Ethics regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on other legal and regulatory requirements

As required by section 163 (2) of the Companies Act No. 07 of 2007, we have obtained all the information and explanations that were required for the audit and, as far as appears from our examination, proper accounting records have been kept by the Group.

CA Sri Lanka membership number of the engagement partner responsible for signing this independent auditor's report is 7752.



4th September 2025
Colombo

STATEMENT OF PROFIT OR LOSS

For the year ended 31 March	Note	Page No.	GROUP 2025 LKR'000	GROUP 2024 LKR'000	COMPANY 2025 LKR'000	COMPANY 2024 LKR'000
Revenue	4	54	475,876	172,743	472,399	168,616
Cost of Sales			(367,032)	(121,119)	(367,032)	(121,119)
Gross Profit			108,844	51,625	105,367	47,498
Other Income and Gains	5	54	44,612	30,348	45,012	30,748
Administrative Expenses			(145,939)	(136,208)	(144,140)	(134,995)
Selling and Distribution Expenses			(13,763)	(3,165)	(13,763)	(3,120)
Operating Profit/(Loss)			(6,246)	(57,400)	(7,524)	(59,869)
Finance or Interest Income	6.1	54	53,444	90,654	51,230	88,024
Finance Cost	6.2	54	(1,034)	(972)	(1,034)	(967)
Profit before tax	7	55	46,164	32,282	42,672	27,188
Income tax Expense	8	55	(16,270)	(27,118)	(15,239)	(25,589)
Profit for the Year			29,894	5,164	27,433	1,599
Profit Attributable to:						
Equity Holders of the Owners of the Parent			29,894	5,164		
Non-Controlling Interests			-	-		
			29,894	5,164		
1. Earnings Per Share - Basic	9	56	2.49	0.43	2.29	0.13

The accounting policies and notes on pages 43 through 67 form an integral part of these financial statements.
Figures in brackets indicates deductions.

STATEMENT OF COMPREHENSIVE INCOME

For the year ended 31 March	Note	Page No.	GROUP 2025 LKR'000	GROUP 2024 LKR'000	COMPANY 2025 LKR'000	COMPANY 2024 LKR'000
Profit for the year			29,894	5,164	27,433	1,599
Other Comprehensive Income						
Other comprehensive income that will not to be reclassified to profit or loss in subsequent periods						
Actuarial Gain / (Loss) on Defined Benefit Plan	18	62	4,592	(5,115)	4,592	(5,115)
Income Tax Effect	8.4		(1,378)	1,535	(1,378)	1,535
			3,214	(3,581)	3,214	(3,581)
Revaluation of Land	17	62	-	(11,245)	-	(11,245)
Revaluation of Building	17	62	-	91,522	-	91,522
Income Tax Effect			-	(24,083)	-	(24,083)
Reversal of deferred tax on revaluation of assets due to change in income tax rate			-	-	-	-
			-	56,194	-	56,194
Other Comprehensive Income for the year, net of tax			3,214	52,613	3,214	52,613
					-	-
Total comprehensive income for the year. Net of taxes			33,108	57,778	30,647	54,212
Total Comprehensive Income Attributable to:						
Equity Holders of the Owners of the Parent			33,108	57,778		
Non-Controlling Interests			-	-		
			33,108	57,778		

The accounting policies and notes on pages 43 through 67 form an integral part of these financial statements.

STATEMENT OF FINANCIAL POSITION

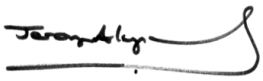
For the year ended 31 March	Note	Page No.	GROUP 2025 LKR'000	GROUP 2024 LKR'000	COMPANY 2025 LKR'000	COMPANY 2024 LKR'000
ASSETS						
Non-current Assets						
Property, Plant and Equipment	10	57	2,094,896	2,100,253	2,094,896	2,100,253
Intangible Assets	11	58	318	663	318	663
Investment in Subsidiary	12	59	-	-	500	500
Other Financial Assets	13	59	107,705	102,204	95,605	95,604
			2,202,919	2,203,120	2,191,319	2,197,020
Current Assets						
Inventories	14	60	332,744	47,258	332,744	47,258
Trade and Other Receivables	15	61	136,324	19,141	133,429	19,087
Other Financial Assets	13	59 & 60	65,167	404,153	56,999	393,088
Cash and Cash Equivalents	20	64	2,472	8,037	375	5,702
			536,707	478,588	523,547	465,135
Total Assets			2,739,626	2,681,708	2,714,866	2,662,155
EQUITY AND LIABILITIES						
Equity						
Stated Capital	16	62	12,440	12,440	12,440	12,440
Revaluation Reserve	17	62	1,355,784	1,361,829	1,355,784	1,361,829
Retained Earnings			622,399	583,246	601,779	565,087
Equity attributable to owners of the parent			1,990,623	1,957,515	1,970,003	1,939,356
Total Equity			1,990,623	1,957,515	1,970,003	1,939,356
Non-current Liabilities						
Deferred Tax Liabilities	8.4	56	616,452	616,340	616,452	616,340
Retirement Benefit Liability	18	62	34,621	34,795	34,621	34,795
			651,073	651,136	651,073	651,135
Current Liabilities						
Trade and Other Payables	19	63	48,543	68,199	44,191	67,258
Income Tax Payable			3,575	2,031	3,787	1,578
Bank overdraft	20	64	45,812	2,828	45,812	2,828
			97,930	73,058	93,790	71,664
Total Equity and Liabilities			2,739,626	2,681,708	2,714,866	2,662,155

I certify that the financial statements have been prepared in accordance with the requirements of Companies Act No. 7 of 2007.

Gayan Joseph
Head of Finance

The Board of Directors is responsible for these Financial Statements. Signed for and on behalf of the Board by;

Rajeev Aloysius
Joint Managing Director / CEO



Jeremy Aloysius
Joint Managing Director / CEO

4th September 2025
Colombo

The accounting policies and notes on pages 43 through 67 form an integral part of these financial statements.

STATEMENT OF CHANGES IN EQUITY

For the year ended 31 March	Note	Page No.	Attributable to Equity Holders of the Parent				
			Stated Capital LKR'000	Revaluation Reserve LKR'000	Retained Earnings LKR'000	Non controlling Interest LKR'000	Total Equity LKR'000
GROUP							
Balance as at 1 April 2023			12,440	1,311,815	575,482	-	1,899,737
Profit for the Year			-	-	5,164	-	5,164
Other Comprehensive Income			-	56,194	(3,581)	-	52,613
Depreciation Transfer			-	(6,180)	6,180	-	-
Balance as at 31 March 2024			12,440	1,361,829	583,246	-	1,957,515
Profit for the Year			-	-	29,894	-	29,894
Other Comprehensive Income/(Loss)			-	-	3,214	-	3,214
Depreciation Transfer	17	62	-	(6,045)	6,045	-	-
Balance as at 31 March 2025			12,440	1,355,784	622,399	-	1,990,623

For the year ended 31 March	Note	Page No.	Stated Capital LKR'000	Revaluation Reserve LKR'000	Retained Earnings LKR'000	Total Equity LKR'000
COMPANY						
Balance as at 01 April 2023			12,440	1,311,815	560,888	1,885,143
Profit for the Year			-	-	1,599	1,599
Other Comprehensive Income			-	56,194	(3,581)	52,613
Depreciation Transfer	17	62	-	(6,180)	6,180	-
Balance as at 31 March 2024			12,440	1,361,829	565,087	1,939,356
Profit for the Year			-	-	27,433	27,433
Other Comprehensive Income/ (Loss)			-	-	3,214	3,214
Depreciation Transfer	17	62	-	(6,045)	6,045	-
Balance as at 31 March 2025			12,440	1,355,784	601,779	1,970,003

The accounting policies and notes on pages 43 through 67 form an integral part of these financial statements.

STATEMENT OF CASH FLOWS

For the year ended 31 March	Note	Page No.	GROUP 2025 LKR'000	GROUP 2024 LKR'000	COMPANY 2025 LKR'000	COMPANY 2024 LKR'000
Cash Flows From Operating Activities						
Profit before Income Tax Expense			46,164	32,282	42,672	27,188
Adjustments for						
Depreciation	10	57	13,250	9,968	13,250	9,968
Amortization			95	89	95	89
Exchange (gain) / loss			-	636	-	636
Bad Debt			-	(737)	-	(737)
Profit on Disposal of Property, Plant and Equipment	5	54	(7,508)	-	(7,508)	-
Finance Income	6.1	54	(53,444)	(90,654)	(51,230)	(88,024)
Finance Costs	6.2	54	1,034	331	1,034	331
Provision for Retirement Benefit Liability	18	62	5,826	6,082	5,826	6,082
Provision for Slow Moving Inventories	14	60	-	1,876	-	1,876
Operating Profit before Working Capital Changes			5,417	(40,127)	4,139	(42,591)
(Increase)/decrease in inventories			(285,486)	(4,713)	(285,486)	(4,713)
(Increase) / Decrease in Trade and Other Receivables			(117,184)	13,991	(114,342)	13,999
Increase/(decrease) in trade and other payables			(19,652)	32,664	(23,057)	32,030
Cash Generated from Operations			(416,905)	1,816	(418,746)	(1,275)
Finance Costs Paid	6.2	54	(1,034)	(331)	(1,034)	(331)
Defined Benefit Plan Costs Paid	18	62	(1,407)	(778)	(1,407)	(778)
Income Tax Paid			(15,995)	(22,411)	(14,305)	(21,164)
Net Cash from Operating Activities			(435,341)	(21,705)	(435,492)	(23,549)
Cash Flows from / (Used in) Investing Activities						
Acquisition of Property, Plant and Equipment	10	57	(7,893)	(1,915)	(7,893)	(1,915)
Acquistion of Intangible Assets			250	(750)	250	(750)
Investments in Long term investments	13	59	-	-	-	-
Proceeds in Maturity/Upliftment of long term investments	13	59	(1)	15,503	(1)	15,003
Investments in Short term investments			-	(3,522)	-	-
Proceeds in Maturity/Upliftment of short term investments			333,484	(69,397)	336,088	(69,397)
Interest received	6.1	54	53,444	90,654	51,230	88,024
Sales Proceeds from disposal of Property, Plant and Equipment	5	54	7,508	-	7,508	-
Net Cash Flows from/ (Used in) Investing Activities			386,792	30,573	387,182	30,965
Net Increase / (Decrease) in Cash and Cash Equivalents			(48,549)	8,869	(48,310)	7,417
Cash and Cash Equivalents at the Beginning of the Year	20.2	64	5,209	(3,661)	2,873	(4,543)
Cash and Cash Equivalents at the End of the Year	20	64	(43,340)	5,209	(45,437)	2,873

The accounting policies and notes on pages 43 through 67 form an integral part of these financial statements.

1. CORPORATE INFORMATION

1.1 Reporting Entity

1.1.1 General

The Autodrome PLC (Parent Company) is a public limited liability Company incorporated and domiciled in Sri Lanka. The registered office of the Company is located at No. 304, Union Place, Colombo 02, and the principal place of business is located at the above address.

1.1.2 Principal Activities and Nature of Operations

The principal activities of the Company are to import and distribute tyres and provide ancillary services.

Tourama (Private) Limited, the subsidiary of The Autodrome PLC, is a private limited liability Company incorporated and domiciled in Sri Lanka and is engaged as a travel agent and destination management Company.

1.1.3 Parent Entity and Ultimate Parent Entity

The Company do not have a parent entity. The company's shares have been listed in the Colombo Stock Exchange (CSE) and majority of the shares of the company is held by individuals.

1.1.4 Date of Authorization for Issue

The Financial Statement of The Autodrome PLC for year ended 31 March 2025 was authorized for issue in accordance with a resolution of the Board of Directors dated 4th September 2025.

1.2 BASIS OF PREPARATION

1.2.1 Statement of Compliance

The consolidated Financial Statements of the Group and the separate Financial Statements of the Company, have been prepared and presented in accordance with the Sri Lanka Accounting Standards (SLFRSs and LKASs), laid down by The Institute of Chartered Accountants of Sri Lanka (CA Sri Lanka).

The preparation and presentation of these financial statements is in compliance with the requirements of the Companies Act No.07 of 2007.

1.2.2 Basis of Measurement

The financial statements of the Company and the Group have been prepared on a historical cost basis, except for the following material items in the statement of financial position,

- The liability of defined benefit obligations is measured at present value
- Land and Buildings which are classified under Property, Plant and Equipment are measured at cost at the time of the acquisition and subsequently carried at fair value.

Where appropriate, the specific policies are explained in the succeeding notes.

1.2.3 Events Occurring After the Reporting Period

The materiality of the events occurring after the reporting date is considered and appropriate adjustments or disclosures are made in the Financial Statements in Note 24.

1.2.4 Functional and Presentation Currency

The functional currency is the currency of the primary economic environment in which the entities of the Group operate.

The Financial Statements are presented in Sri Lankan Rupees which is the functional currency of the Company and its Subsidiary.

All financial information presented in Sri Lanka Rupees has been rounded to the nearest thousand, unless otherwise stated.

1.2.5 Basis of Consolidation

The Consolidated Financial Statements comprise the Financial Statements of the Company and its subsidiary as at the reporting date. Control is achieved when the Group is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee.

Specifically, the Group controls an investee if and only if the Group has:

- Power over the investee (i.e. existing rights that give it the current ability to direct the relevant activities of the investee)
- Exposure, or rights, to variable returns from its involvement with the investee, and
- The ability to use its power over the investee to affect its returns

The country of incorporation, effective shareholding and principal activities of the subsidiary incorporated in the Financial Statements are as follows:

Name of the subsidiary	Country of incorporation	Effective shareholding	
		2025	2024
Tourama (Private) Limited	Sri Lanka	99.99%	99.99%

The Group re-assesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control. Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Assets, liabilities, income and expenses of a subsidiary acquired or disposed of during the year are included in the Consolidated Financial Statements from the date the Group gains control until the date the Group ceases to control the subsidiary.

All intra-group assets, liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated full on consolidation.

Transactions Eliminated on Consolidation

Intra-group balances and transactions, and any unrealised income and expenses arising from intra-group transactions are eliminated in preparing the Consolidated Financial Statements. Unrealised gains arising from transactions with equity accounted investees are eliminated against the investment to the extent of the Group's interest in the investee. Unrealized losses are eliminated in the same way as unrealized gains, but only to the extent that there is no evidence of impairment.

If the Group loses control over a subsidiary, it derecognises the related assets (including goodwill), liabilities and other components of equity while any resultant gain or loss is recognised in the Consolidated Statement of Profit or Loss.

The Financial Statements of the subsidiary is prepared for the same reporting period as the holding Company. The accounting policies set out below have been applied consistently by the Group entities to all periods presented in the Financial Statements.

1.2.6 Changes in Accounting Policies

1.2.6.1 New and Amended Standards and Interpretations

The accounting policies adopted by the Group are consistent with those used in the previous financial year. The Group has not early adopted any other standard, interpretation or amendment that has been issued but is not yet effective.

1.2.7 Comparative Information

Comparative information has been presented in respect of the preceding period for all amounts reported in the current period.

1.2.8 Use of Estimates and Judgements

The preparation of the Financial Statements in conformity with SLFRS requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

The Estimates and underlying assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results which form the basis of making the judgments about the carrying amount of assets and liabilities that are not readily apparent from other sources. Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised prospectively.

Information about critical judgments in applying accounting policies that have the most significant effect on the amounts recognised in the financial statements are included in the following notes to these financial statements.

Going Concern

The Group has prepared the financial statements for the year ended 31 March 2025 on the basis that it will continue to operate as a going concern. In determining the basis of preparing the financial statements for the year ended 31 March 2025, based on available information, the management has assessed the prevailing economic conditions and its effect on the Group and the appropriateness of the use of the going concern basis. It is the view of the management that there are no material uncertainties that may cast significant doubt on the Group's ability to continue to operate as a going concern.

Employee Benefit Liability - Gratuity

The cost as well as the present value of defined benefit plans - gratuity is determined using Actuarial Valuations. The Actuarial Valuation involves making assumptions about discount rates, future salary increases and other important related data. Due to the long term nature of employee benefits, such estimates are subject to significant uncertainty. Refer Notes 18 and 2.11.2

Useful Lives of Property, Plant and Equipment

Management assigns useful lives to Property, Plant and Equipment based on the intended use of assets and the economic lives of these assets. Subsequent changes in circumstances such as technological advances or utilization of the assets concerned could result in the actual useful lives differing from initial estimates. Management reviews annually the useful lives of major items of Property, Plant and Equipment. Refer Notes 10 and 2.4.3.

Fair value of Freehold Land and Buildings

The Group measures freehold land and buildings at fair value with changes in fair value being recognized in other comprehensive income. Land and buildings were valued by reference to market-based evidence, using comparable prices adjusted for specific market factors such as nature, location and condition of the property. The valuer has used valuation techniques such as market values and discounted cash flow method where there was lack of comparable market data available based on the nature of the property. Refer Note 10.2.

Provision for Obsolete Stocks

A provision for slow moving inventories is recognised based on the best estimates available to management on their future salability. As Management uses present conditions and historical information as the basis to determine the future salability, actual future losses on inventories could vary from the allowance made in these financial statements. Refer Note 14.

Impairment losses on Trade & Other Receivables

The Group reviews its individually significant Receivables at each reporting date to assess whether an impairment loss should be recorded in the Statement of Profit or Loss. In particular, management's judgment is required in the estimation of the amount and timing of future cash flows when determining the impairment loss. These estimates are based on assumptions about a number of factors and actual results may differ, resulting in future changes to the impairment allowance. The Group applies a simplified approach in calculating ECLs for the impairment assessment.

Receivables that have been assessed individually and found not to be impaired and all individually insignificant Receivables are then assessed collectively, in groups of assets with similar risk characteristics, to determine whether provision should be made due to incurred loss events for which there is objective evidence, but the effects of which are not yet evident.

The impairment loss on Trade & Other Receivables is disclosed in Note 15.

1.2.9 Materiality and Aggregation

Each material class of similar items is presented separately in the Financial Statements. Items of dissimilar nature or function are presented separately unless they are immaterial as permitted by the Sri Lanka Accounting Standard – LKAS 1 on 'Presentation of Financial Statements' and amendments to the LKAS 1 on 'Disclosure Initiative' which was effective from 01 January 2016.

Notes to the financial statements are presented in a systematic manner which ensures the understandability and comparability of financial statements of the Group and the Company. Understandability of the financial statements is not compromised by obscuring material information with immaterial information or by aggregating material items that have different natures or functions.

2. SUMMARY OF MATERIAL ACCOUNTING POLICY INFORMATION

2.1 Foreign Currency

Foreign Currency Translations and Balances

The Financial Statements are presented in Sri Lanka Rupees, which is the Group's functional and presentation currency. Transactions in foreign currencies are initially recorded at the functional currency rate ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are retranslated at the functional currency rate of exchange ruling at the Statement of Financial Position date. All differences are taken to the Statement of Profit or Loss.

2.2 Assets and Bases of their Valuation

The Group presents assets and liabilities in statement of financial position based on current/non-current classification. An asset as current when it is:

- Expected to be realized or intended to sold or consumed in a normal operating cycle
- Held primarily for the purpose of trading
- Expected to be realized within twelve months after the reporting period or
- Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period.

All other assets are classified as non-current.
A liability is current when:

- it is expected to be settled in normal operating cycle
- It is held primarily for the purpose of trading
- It is due to be settled within twelve months after the reporting period or
- There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period

The Group classifies all other liabilities as non-current.

2.3 Fair Value Measurement

The Group measures financial instruments such as financial assets at fair value through profit or loss, and non-financial assets such as Land and Buildings classified under Property, Plant and Equipment at fair value at each reporting date. Fair value related disclosures for financial instruments and non-financial assets that are measured at fair value or where fair values are disclosed are summarized in Note 23.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability or
- In the absence of a principal market, in the most advantageous market for the asset or liability

The principal or the most advantageous market must be accessible by the Group.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximizing the use of relevant observable inputs and minimizing the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorized within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 - Quoted (unadjusted) market prices in active markets for identical assets or liabilities
- Level 2 - Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable
- Level 3 - Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

For assets and liabilities that are recognised in the financial statements on a recurring basis, the Group determines whether transfers have occurred between levels in the hierarchy by re-assessing categorization (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

External valuers are involved for valuation of significant assets, such as Land. Involvement of external values is decided upon annually by the Management after discussion with and approval by the Group's Audit Committee. Selection criteria include market knowledge, reputation, independence and whether professional standards are maintained. The Management decides, after discussions with the Group's external valuers, which valuation techniques and inputs to use for each case.

At each reporting date, the Management analyses the movements in the values of assets and liabilities which are required to be premeasured or re-assessed as per the Group's accounting policies. For this analysis, the Management verifies the major inputs applied in the latest valuation by agreeing the information in the valuation computation to contracts and other relevant documents.

The Management presents the valuation results to the Audit Committee and the Group's independent auditors. This includes a discussion of the major assumptions used in the valuations.

The Management, in conjunction with the Group's external valuers, also compares the change in the fair value of each asset and liability with relevant external sources to determine whether the change is reasonable.

For the purpose of fair value disclosures, the Group has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.

2.4 Property, Plant and Equipment

2.4.1 Basis of recognition

Property, plant and equipment is recognised if it is probable that future economic benefits associated with the assets will flow to the Group and cost of the asset can be reliably measured.

2.4.2 Measurement and Subsequent Costs

Property, Plant and Equipment is recorded at cost less accumulated depreciation and any accumulated impairment in value except for Land & Buildings.

Cost includes expenditures that are directly attributable to the acquisition of the asset. The cost of self-constructed assets includes the cost of materials and direct labour, any other costs directly attributable to bringing the asset to a working condition for its intended use, and the cost of dismantling and removing the items and restoring the site on which they are located.

The carrying values of property, plant and equipment are reviewed for impairment when events or changes in circumstances indicate that the carrying value may not be recoverable.

Free hold land and buildings are subsequently measured at fair value. Valuations are performed at least once in every 5 years (or frequently enough) to ensure that the fair value of a revalued asset does not differ materially from its carrying amount.

A revaluation surplus is recognised in other comprehensive income and credited to the revaluation surplus in equity. However, to the extent that it reverses a revaluation deficit of the same asset previously recognised in the income state meant, in which case the increase is recognised in the income statement. A revaluation deficit is recognised in profit or loss, except to the extent that it offsets an existing surplus on the same asset recognised in the asset revaluation reserve. Upon disposal, any revaluation reserve relating to the particular asset being sold is transferred to retained earnings. In relation to depreciable assets carried at fair value until retirement and/or disposal, an amount of the surplus that is the difference between depreciation based on the revalued carrying amount of the asset and depreciation based on the asset's original cost is transferred to retained earnings.

2.4.3 Depreciation

Depreciation is calculated on a straight-line basis over the useful life of the assets. Useful lives for the current and comparative periods are as follows.

	2025	2024
Buildings	50 Years	50 Years
Furniture and Fittings	4 Years	4 Years
Motor Vehicles	4 Years	4 Years
Plant and Machinery	4 Years	4 Years
Computers	4 Years	4 Years

The asset's residual values, useful lives and methods of depreciation are reviewed, and adjusted if appropriate, at end of each reporting period. An estimation change in the useful life of property, plant and equipment is considered a revisions to an accounting estimates and recognised prospectively.

2.4.4 Derecognition

An item of Property, Plant and Equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognizing of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the profit or loss statement in the year the asset is derecognised.

2.4.5 Summary Description of Valuation Methodologies.

Open Market Value Method

Open market value method uses prices and other relevant information generated by market transactions involving identical or comparable assets, liabilities or a group of assets, liabilities or a group of assets and liabilities such as a business

Depreciated Replacement Cost Method.

Depreciated replacement cost uses the current cost of reproduction or replacement of an asset loss deductions for physical deterioration and all relevant forms of obsolescence and optimization.

2.4.6 Dual Purpose Properties

Under LKAS 40, Group determines investment property from dual purpose properties based on the salability and relative percentage of usage.

The Group will recognize a dual-purpose property as an investment property when 75% of the floor area of the property is rented to third parties or the portion that is under a Finance Lease and/or is held for sale. As of reporting date all the rented areas are under operating leases, which are

due to expire within the next three years.

2.5 Intangible Assets

Basis of recognition

An Intangible asset is recognised if it is probable that the future economic benefits associated with the assets will flow to the Group and cost of the assets can be reliably measured.

Measurement and Subsequent Costs

Intangible assets acquired separately are measured on initial recognition at cost. Following initial recognition, intangible assets are carried at cost less any accumulated amortization and any accumulated impairment losses. Internally generated intangible assets, excluding capitalized development costs, are not capitalized and expenditure is reflected in the profit or loss statement in the year in which the expenditure is incurred.

2.5.1 Amortization

The useful lives of intangible assets are assessed to be either finite or indefinite. The estimated useful lives of intangible assets with finite lives are as follows.

Asset class	Useful life
Computer software	4 years

Intangible assets with finite lives are amortized over the useful economic life and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortization period and the amortization method for an intangible asset with a finite useful life are reviewed at least at the end of each reporting period.

Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset is accounted for by changing the amortization period or method, as appropriate, and treated as changes in accounting estimates. The amortization expense on intangible assets with finite lives is recognised in the profit or loss statement in the expense category consistent with the function of the intangible asset.

2.5.2 Derecognition

Intangible assets are de-recognised on disposal or when no future economic benefits are expected from its use. Gains or losses arising from derecognition of an intangible asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognised in the statement of profit or loss when the asset is derecognized

2.6 Inventories

Inventories are valued at the lower of cost and net realizable value, and cost includes expenses in bringing each product to its present location and condition. Net realizable value is the estimated selling price in the ordinary course of business, less estimated costs to sell.

The cost incurred in bringing inventories to its present location and conditions are accounted using the following cost formula:

Finished Goods – At Weighted Average Cost of Purchase
Goods In Transit- At cost

2.7 Financial Instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and financial liability or equity instrument of another entity.

2.7.1 Financial Assets

a) Financial Assets - Initial Recognition and Subsequent Measurement

Financial assets are classified, at initial recognition, as subsequently measured at amortized cost, fair value through other comprehensive income (OCI), and fair value through profit or loss.

The classification of financial assets at initial recognition depends on the financial asset's contractual cash flow characteristics and the Group's business model for managing them. With the exception of trade receivables that do not contain a significant financing component or for which the Group has applied the practical expedient, the Group initially measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss, transaction costs.

Trade receivables that do not contain a significant financing component or for which the Group has applied the practical expedient are measured at the transaction price determined under SLFRS 15.

In order for a financial asset to be classified and measured at amortized cost or fair value through OCI, it needs to give rise to cash flows that are 'solely payments of principal and interest (SPPI)' on the principal amount outstanding. This assessment is referred to as the SPPI test and is performed at an instrument level.

b) Subsequent Measurement

For purposes of subsequent measurement, financial assets are classified in four categories.

- Financial assets at amortized cost (debt instruments)
- Financial assets at fair value through OCI with recycling of cumulative gains and losses (debt instruments)
- Financial assets designated at fair value through OCI with no recycling of cumulative gains and losses upon de-recognition (equity instru ments)
- Financial assets at fair value through profit or loss

Financial assets at amortized cost

This category is the most relevant to the Group. The Group measures financial assets at amortized cost if both of the following conditions are met:

- The financial asset is held within a business model with the objective to hold financial assets in order to collect contractual cash flows, and
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding

Financial assets at amortized cost are subsequently measured using the effective interest (EIR) method and are subject to impairment. Gains and losses are recognised in profit or loss when the asset is derecognized, modified or impaired.

The Group's financial assets at amortized cost includes trade receivables, amounts due from related parties and Cash and Cash Equivalents.

Financial assets at fair value through profit or loss

Financial assets at fair value through profit or loss include financial assets held for trading.

Financial assets at fair value through profit or loss are carried in the statement of financial position at fair value with net changes in fair value recognised in the statement of profit or loss.

c) Derecognition

A financial asset is derecognized when the rights to receive cash flows from an asset have expired or the Group has transferred substantially all the risks and reward of the asset.

d) Impairment of Financial Assets

The Group recognises an allowance for expected credit losses (ECLs) for all debt instruments not held at fair value through profit or loss. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Group expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

For trade receivables and contract assets, the Group applies a simplified approach in calculating ECLs. Therefore, the Group does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. The Group has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows. The Group considers a financial asset in default when contractual payments are 365 days past due. However, in certain cases, the Group may also consider a financial asset to be in default when internal or external information indicates that the Group is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Group.

2.7.2 Financial Liabilities

a) Initial Recognition and Measurement

Financial liabilities are classified, at initial recognition, as financial liabilities at fair value through profit or loss, loans and borrowings or as derivatives designated as hedging instruments in an effective hedge, as appropriate.

All financial liabilities are recognised initially at fair value and in the case of loans and borrowings net of directly attributable transaction costs.

The Group's financial liabilities include trade and other payables, bank overdrafts, loans and borrowings, financial guarantee contracts, derivatives and amounts due to related parties.

b) Subsequent Measurement

The measurement of financial liabilities depends on their classification as described below:

Loans and borrowings

After initial recognition, interest bearing loans and borrowings are subsequently measured at amortized cost using the EIR method. Gains and losses are recognised in the Statement of Profit or Loss when the liabilities are derecognized as well as through the EIR amortization process

Amortized cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortization is included in finance costs in the Statement of Profit or Loss

c) Derecognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the de-recognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the statement of profit or loss.

2.7.3 Offsetting of Financial Instruments

Financial assets and financial liabilities are offset and the net amount reported in the statement of financial position if, and only if;

- There is a currently enforceable legal right to offset the recognised amounts and
- There is an intention to settle on a net basis, or to realize the assets and settle the liabilities simultaneously.

2.7.4 Fair Value of Financial Instruments

The fair value of financial instruments that are traded in active markets at each reporting date is determined by reference to quoted market prices. For financial instruments not traded in an active market, the fair value is determined using appropriate valuation techniques. Such techniques may include using recent arm's length market transactions; reference to the current fair value of another instrument that is substantially the same; a discounted cash flow analysis or other valuation model

2.8 Cash and Cash Equivalents

Cash and cash equivalents are cash in hand, demand deposits and short-term highly liquid investments, readily convertible to known amounts of cash and subject to insignificant risk of changes in value.

For the purpose of cash flow statement, cash and cash equivalents consist of cash in hand and deposits in banks net of outstanding bank overdrafts. Investments with short maturities i.e. three months or less from the date of acquisition are also treated as cash equivalents.

2.9 Impairment of Non-Financial Assets

The Company assesses at each reporting date whether there is any objective evidence that a non-financial asset or a group of non-financial assets is impaired. If any such indication exists, or when annual impairment testing for an asset is required, the Group makes an estimate of the Group of non-financial asset's recoverable amount.
An asset's recoverable amount is the higher of an asset's or cash generating unit's fair value less costs to sell or its value in use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or group of non-financial assets. Where the carrying amount of an asset exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount. The amount of impairment losses are recognised in the profit and loss during the reporting period.

2.10 Liabilities and Provisions

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, where it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

Liabilities classified as current liabilities in the Statement of Financial Position are those obligations payable on demand or within one year from the reporting date.

2.11 Retirement benefit Obligations

2.11.1 Defined Contribution Plans– Employees' Provident Fund & Employees' Trust Fund

Employees are eligible for Employees' Provident Fund Contributions and Employees' Trust Fund Contributions in line with the respective statutes and regulations in Sri Lanka. The Group contributes 12 % and 3% of gross emoluments of employees to Employees' Provident Fund and Employees'

Trust Fund respectively.

2.11.2 Defined Benefit Plan – Retirement Gratuity

The retirement benefit plan adopted is as required under the Payment of Gratuity Act No.12 of 1983.

A defined benefit plan is a post-employment benefit plan other than a defined contribution plan. The defined benefit is calculated by independent actuaries. The present value of the defined benefit obligation is determined by discounting the estimated future cash outflows using interest rates that are denominated in the currency in which the benefits will be paid, and that have terms to maturity approximating to the terms of the related liability.

The present value of the defined benefit obligations depends on a number of factors that are determined on an actuarial basis using a number of assumptions. Key assumptions used in determining the defined retirement benefit obligations are given in Note 18. Any changes in these assumptions will impact the carrying amount of defined benefit obligations.

The actuarial valuation was carried out by a professionally qualified firm of actuaries, Messrs. Smiles Global (Private) Limited as at 31 March 2025. The liability is not externally funded.

2.12 Taxation

2.12.1 Current Income Tax

Current income tax assets and liabilities for the current period are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted, at the reporting date.

Current income taxes relating to items recognised directly in Other Comprehensive Income are also recognised in Other Comprehensive Income and not in the statement of profit or loss. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

2.12.2 Deferred Tax

Deferred tax is provided using the liability method on temporary differences at the reporting date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes. Deferred tax liabilities are recognised for all taxable temporary differences, except:

- Where the deferred tax liability arises from the initial recognition of goodwill or of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss.

- In respect of taxable temporary differences associated with investments in subsidiaries, associates and interests in joint ventures, where the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

Deferred tax assets are recognised for all deductible temporary differences, carry forward of unused tax credits and unused tax losses, to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilized, except:

- Where the deferred tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss

- In respect of deductible temporary differences associated with investments in subsidiaries, associates and interests in joint ventures, deferred tax assets are recognised only to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilized.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilized. Unrecognized deferred tax assets are reassessed at each reporting date and are recognised to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered. Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realized or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date.

Current tax and deferred tax relating to items recognised directly in statement of other comprehensive income are also recognised in statement of other comprehensive income and not in the statement of profit or loss.

Deferred tax assets and liabilities are set off if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

2.12.3 Sales Tax

Revenues, expenses and assets are recognised net of the amount of sales tax, except:

- Where the sales tax incurred on a purchase of assets or services is not recoverable from the taxation authority, in which case the sales tax is rec ognised as part of the cost of acquisition of the asset or as part of the expense item as applicable

Receivables and payables are stated with the amount of sales tax included. The net amount of sales tax recoverable from, or payable to, the taxation authority is included as part of receivables or payables in the statement of financial position.

2.13 Capital Commitments and Contingencies

All material capital commitments and contingent liabilities which exist as at the reporting date are disclosed in the Financial Statements in Note 25.

2.14 Related Party Disclosures

Disclosures are made in respect of related party transactions in accordance with LKAS 24. Refer Note 21

2.15 Statement of Profit or Loss

For the purpose of presentation of the statement of profit or loss, the function of expenses method is adopted.

2.15.1 Revenue from Contracts with Customers

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Group and the revenue and associated costs incurred or to be incurred can be reliably measured, regardless of when the payment is being made. Revenue is measured at the fair value of the consideration received or receivable, net of trade discounts and sales taxes. The following specific recognition criteria are used for the purpose of recognition of revenue:

Sale of Goods
Revenue from sales of goods is recognized at the point in time when control of the goods is transferred to the customer, generally on delivery of the goods which include one performance obligation. In determining the transaction price for the sale of goods, the Group considers the effects of variable considerations.

2.15.2 Contract Assets

A contract asset is the right to consideration in exchange for goods or services transferred to the customer. If the Group performs by transferring goods or services to a customer before the customer pays consideration or before payment is due, a contract asset is recognised for the earned consideration that is conditional. Refer Note 15.

2.15.3 Other Income

a) Dividends
Dividend income is recognised when the shareholder's right to receive payment is established.

b) Rental Income
Rental income is recognised on an accrual basis.

c) Gains and Losses
Net gains and losses of a revenue nature on the disposal of Property, Plant & Equipment and other non-current assets including investments are accounted for in the Statement of Profit or Loss, after deducting from proceeds on disposal, the carrying amount of the assets and related selling expenses.

Gains and losses arising from activities incidental to the main revenue generating activities and those arising from a group of similar transactions which are not material, are aggregated, reported and presented on a net basis.

d) Other Income
Other income is recognised on an accrual basis.

2.15.4 Expenditure Recognition

Expenses are recognised in the statement of profit or loss on the basis of a direct association between the cost incurred and the earnings of specific items of income.

All expenditure incurred in the running of the business has been charged to income in arriving at the profit for the year.

Repairs and renewals are charged to the statement of profit or loss in the year in which the expenditure is incurred.

2.15.5 Finance Income and Finance Costs

Finance income comprises interest income on funds invested. Interest income is recognised based on the EIR in the Statement of Profit or Loss.

Finance costs comprise interest expense on borrowings, unwinding of the discount on provisions, changes in the fair value of financial assets at fair value through profit or loss, and losses on hedging instruments that are recognised in the statement of profit or loss.

2.16 Earnings Per Share

The Group presents basic and diluted Earnings Per Share (EPS) for its ordinary shares. Basic EPS is calculated by dividing the profit attributable to ordinary shareholders of the Company by the weighted-average number of ordinary shares outstanding during the period. Diluted EPS is determined by adjusting the profit or loss attributable to ordinary shareholders and the weighted average number of ordinary shares outstanding for the effects of all dilutive potential ordinary shares.

3. NEW AND AMENDED STANDARDS AND INTERPRETATIONS

The following SLFRS have been issued by the Institute of Chartered Accountants of Sri Lanka that have an effective date in the future and have not been applied in preparing these financial statements.

SLFRS 17 - Insurance Contracts

SLFRS 17 is a comprehensive new accounting standard for insurance contracts covering recognition and measurement, presentation and disclosure. Once effective, SLFRS 17 will replace SLFRS 4 Insurance Contracts (SLFRS 4) that was issued in 2005. SLFRS 17 applies to all types of insurance contracts (i.e., life, non-life, direct insurance and re-insurance), regardless of the type of entities that issue them, as well as to certain guarantees and financial instruments with discretionary participation features. The core of SLFRS 17 is the general model, supplemented by:

- A specific adaptation for contracts with direct participation features (the variable fee approach)
- A simplified approach (the premium allocation approach) mainly for short-duration contracts

SLFRS 17 is effective for annual reporting periods beginning on or after 1 January 2026, with comparative figures required. Early application is permitted, provided the entity also applies SLFRS 9 and SLFRS 15 on or before the date it first applies SLFRS 17. However, SLFRS 17 will be neither affected nor applied to the Group since Group has not been engaged in Insurance contracts.

Lack of exchangeability – Amendments to LKAS 21

The amendments specify how an entity should assess whether a currency is exchangeable and how it should determine a spot exchange rate when exchangeability is lacking.

The amendments also require disclosure of information that enables users of its financial statements to understand how the currency not being exchangeable into the other currency affects, or is expected to affect, the entity's financial performance, financial position and cash flows.

The amendments will be effective for annual reporting periods beginning on or after 1 January 2025. Early adoption is permitted, but will need to be disclosed. When applying the amendments, an entity cannot restate comparative information.

The amendments are not expected to have a material impact on the Group's financial statements.

4. REVENUE

For the year ended 31 March	GROUP		COMPANY	
	2025 LKR'000	2024 LKR'000	2025 LKR'000	2024 LKR'000
Summary				
Gross Revenue	475,876	172,743	472,399	168,616
Net Revenue (Note 4.1)	475,876	172,743	472,399	168,616

4.1. Net Revenue

Local				
Sale of tyres & related products	472,399	168,616	472,399	168,616
Sale of air tickets	3,477	4,127	-	-
	475,876	172,743	472,399	168,616

5. OTHER INCOME AND GAINS

For the year ended 31 March	GROUP		COMPANY	
	2025 LKR'000	2024 LKR'000	2025 LKR'000	2024 LKR'000
Rental income	35,692	29,758	36,092	30,158
Income from tyre fitting center	430	489	430	489
Returned cheque charges	1	-	1	-
Other income	981	102	981	102
Gain on Disposal of Fixed Assets	7,508	-	7,508	-
	44,612	30,348	45,012	30,748

6.1 Finance Income

For the year ended 31 March	GROUP		COMPANY	
	2025 LKR'000	2024 LKR'000	2025 LKR'000	2024 LKR'000
Interest Income from Fixed Deposit	10,214	10,298	9,154	9,626
Interest Income from Quoted Debenture	4,666	4,767	4,666	4,767
Realised Income from Unquoted Unit Trust	33,944	75,589	32,790	73,630
Exchange Gain	4,620	-	4,620	-
	53,444	90,654	51,230	88,024

6.2 FINANCE COST

For the year ended 31 March	GROUP		COMPANY	
	2025 LKR'000	2024 LKR'000	2025 LKR'000	2024 LKR'000
Overdraft interest	1,034	311	1,034	311
Exchange loss	-	641	-	636
(Reversal)/Provision for Impairment of Investment	-	20	-	20
	1,034	972	1,034	967

7. PROFIT BEFORE TAX

Stated after Charging

For the year ended 31 March	GROUP		COMPANY	
	2025 LKR'000	2024 LKR'000	2025 LKR'000	2024 LKR'000
Included in Administrative Expenses				
Employees Benefits including the following	62,402	55,657	61,560	55,657
- Defined Benefit Plan Costs - Gratuity	5,826	6,082	5,826	6,082
- Defined Contribution Plan Costs - EPF and ETF	8,604	7,765	8,604	7,765
Depreciation	13,250	9,968	13,250	9,968
Audit Fees	1,257	804	1,192	746
Legal Expenses	63	-	63	-
Professional Charges	502	1,299	460	1,248
Included in Selling and Distribution Costs				
Advertising Cost	1,111	78	1,095	78
Sales Promotion	208	176	208	176

8. INCOME TAX

The major components of income tax expense for the years ended 31 March are as follows :
Statement of Profit or Loss

8.1. Current Income Tax

For the year ended 31 March	GROUP		COMPANY	
	2025 LKR'000	2024 LKR'000	2025 LKR'000	2024 LKR'000
Current Income Tax charge (Note 8.2)	17,538	12,866	16,507	11,337
Deferred Income Tax				
Deferred Taxation Charge/(Reversal) (Note 8.3)	(1,268)	14,252	(1,268)	14,252
Income tax expense reported in the Statement of profit or loss	16,270	27,118	15,239	25,589

8.2. A reconciliation between tax expense and the product of accounting profit / (loss) multiplied by the statutory tax rate is as follows:

For the year ended 31 March	GROUP		COMPANY	
	2025 LKR'000	2024 LKR'000	2025 LKR'000	2024 LKR'000
Accounting Profit Before Tax	46,164	32,282	42,672	27,188
Deductible Expenses	(64,318)	(101,273)	(62,311)	(98,779)
Non Deductible Expenses	28,053	21,358	28,053	21,358
Profit /(Loss)from Business	9,899	(47,633)	8,414	(50,233)
Interest Income	48,698	90,654	46,609	88,024
Total Statutory Income	58,597	43,021	55,023	37,791
Taxable Profit	58,597	43,021	55,023	37,791
Income Tax - 30% - on Second 06 Months	17,538	12,865	16,507	11,337
Income Tax Expense reported in the Statement of profit or loss	17,538	12,866	16,507	11,337

8.3. Deferred Tax Liability

For the year ended 31 March	GROUP		COMPANY	
	2025 LKR'000	2024 LKR'000	2025 LKR'000	2025 LKR'000
Balance as at 31st March	616,340	579,540	616,340	579,540
Charge/ (Reversal) Recognised in Profit or Loss				
Arising on During the Year Movement	(1,268)	16,417	(1,268)	(16,417)
Due to Change in Tax Rates	-	(2,165)	-	(2,166)
	(1,268)	(14,252)	(1,268)	14,252
Charge/ (Reversal) Recognised in Other Comprehensive Income				
Arising on During the Year Movement	1,378	(1,535)	1,378	(1,535)
Due to Change in Tax Rates	-	24,083	-	24,083
	1,378	22,549	1,378	22,549
At the end of the year	616,450	616,340	616,450	616,340

8.4. Deferred Tax Assets, Liabilities and Income Tax relates to the following - Group / Company

For the year ended 31 March	Statement of Financial Position		Statement of Profit or Loss		Statement of Comprehensive Income	
	2025 LKR'000	2024 LKR'000	2025 LKR'000	2024 LKR'000	2025 LKR'000	2024 LKR'000
Deferred Tax Liability						
Capital Allowances for Tax Purposes	(28,076)	(28,207)	(132)	(5,736)	-	-
Tax Effect of Asset Revaluation	(600,773)	(600,773)	-	-	-	(24,083)
	(628,849)	(628,981)	(132)	(5,736)	-	(24,083)
Deferred Tax Assets						
Retirement Benefit Obligation	10,386	10,438	(1,326)	1,591	(1,378)	1,535
Provision for Doubtful & Bad Debts	1,082	1,082	-	(221)	-	-
Provision for Slow Moving & Obsolete Stocks	929	929	-	563	-	-
Unrealized Exchange Loss	-	190	190	(10,448)	-	-
	12,397	12,641	(1,136)	(8,515)	(1,378)	1,535
Recognized in the Statement of Other Comprehensive Income					(1,378)	(22,549)
Recognized in the Statement of Profit or Loss			(1,268)	14,252		
Net Deferred Tax Liability in the Statement of Financial Position	(616,452)	(616,340)				

Deferred tax has been calculated at the tax rate of 30% (2024 - 30%)

9. EARNINGS PER SHARE

For the year ended 31 March	GROUP		COMPANY	
	2025 LKR'000	2024 LKR'000	2025 LKR'000	2024 LKR'000
	2.52	0.43	2.31	0.13

9.1. Basic Earnings Per Share is calculated by dividing the Net Profit for the year attributable to ordinary shareholders of the Company by the weighted average number of ordinary shares outstanding during the year.

9.2. The following reflects the income and share data used in the Basic Earnings Per Share computation.

For the year ended 31 March	GROUP		COMPANY	
	2025 LKR'000	2024 LKR'000	2025 LKR'000	2024 LKR'000
Amount Used as the Numerator:				
Profit attributable to ordinary equity holders of the parent	30,193	5,164	27,732	1,599

For the year ended 31 March	2025 Number '000	2024 Number '000
Number of Ordinary Shares Used as Denominator:		
Weighted Average number of Ordinary Shares in issue		
applicable to Basic Earnings Per Share	12,000	12,000

10. PROPERTY, PLANT & EQUIPMENT

10.1. PROPERTY, PLANT AND EQUIPMENT - Group

10.1.1. Gross Carrying Amounts

	FREEHOLD						
For the year ended 31 March	Land	Buildings	Plant and Machinery	Motor vehicles	Furniture & Fittings	Computer	Total
At Cost or Valuation							
At 01 April 2024	1,758,949	338,373	51,442	44,770	11,212	6,002	2,210,750
Additions	-	-	755	6,691	-	447	7,893
Revaluvation	-	-	-	-	-	-	-
Transfer-in/(out)	-	-	-	-	-	-	-
Disposals	-	-	-	(4,699)	-	-	(4,699)
As at 31 March 2025	1,758,949	338,373	52,197	46,762	11,212	6,449	2,213,944

10.1.2. Accumulated Depreciation

At 01 April 2024	-	-	49,333	44,769	11,106	5,289	110,497
Charge for the Year		10,875	1,102	864	79	331	13,250
Transfer-in/(out)	-	-	-	-	-	-	-
Disposals		-	-	(4,699)	-	-	(4,699)
As at 31 March 2025	-	10,875	50,437	40,934	11,185	5,620	119,048

10.1.3. Net book value

As at 31 March 2025	1,758,949	327,498	1,760	5,827	29	829	2,094,896
As at 31 March 2024	1,758,949	338,373	2,109	1	107	714	2,100,253

10.1.4. Additions during the financial year.

During the financial year, the Group and the company acquired Property, Plant and Equipment to the aggregate value of Rs.7,892,911/- (2024 - Rs.1,914,661/-). Property Plant and Equipment included fully depreciated assets having a gross carring amount of Rs. 108,780,465/-as on 31/03/2025.

In compliance with the accounting policy, the Group revalued the Union Place land and building with the assistant of an independent professional valuer and consultant, Mr.J.M.J Fernando, Incorporated valuer of the Institute of Valuers (Sri Lanka) as at 31 March 2024. The Ja-Ela land and building was revalued by independent valuer and consultant, Mr. Sunil Wickramaarachchi, Incorporated valuer of the Institute of Valuers (Sri Lanka) as at 31 March 2024.

10.1.5. Primary mortgage over properties located at No 304 & 304/1 Union place, Colombo 02.for Rs.250Mn.

10.2. The details of land and buildings which are stated at fair valuation are as follows:

In line with the Group's accounting policy & LKAS 16, Lands & buildings are carried at Fair Value and the valuations are performed at least once in every 5 years (or frequently enough) by an independent qualified valuer to ensure that the fair value of a revalued asset does not differ materially from its carrying amount. In compliance with the accounting policy, the Group revalued the Union Place land and building with the assistant of an independent professional valuer and consultant, Mr.J.M.J Fernando, Incorporated valuer of the Institute of Valuers (Sri Lanka) as at 31 March 2024. The Ja-Ela land and building was revalued by independent valuer and consultant, Mr. Sunil Wickramaarachchi, Incorporated valuer of the Institute of Valuers (Sri Lanka) as at 31 March 2024.

As such, the last valuation of land and buildings were carried out on 31 March 2024 by independent & professional valuers. The Group Management has carried out an assessment of the reasonability of the fair values of its land and buildings as of 31 March 2025 and determined that the fair value of such assets does not differ materially from its carrying amounts.

10.2. 1. The details of land and buildings which are stated at fair valuation are as follows:

Details of Properties					Fair value measurement Basis & Sensitivity of Inputs		
Location	Extent	Method of Valuation	Date of Valuation	Details of Independent Valuer	Fair Value (Rs.)	Significant unobservable inputs (Level 3)	Interrelationship between key unobservable inputs and fair value measurements
Land at Union Place, Colombo 02.(Lot 01)	00 A - 00 R - 24.42 P	Market Approach	31st March 2024	J.M.J Fernando, Incorporated valuer of the Institute of Valuers (Sri Lanka)	549,450,000	Rs.22,500,000 pp (2022 - Rs. 19,000,000 pp)	Positive correlated sensitivity
Land at Union Place, Colombo 02.(Lot 02)	00 A - 01 R - 27.47P	Market Approach	31st March 2024		1,180,725,000	Rs.17,500,000 pp (2022 - Rs. 19,000,000 pp)	Positive correlated sensitivity
Building at Union Place, Colombo 02. (front)	16,544 Sq.ft	Cost Approach	31st March 2024		157,079,728	Rs.17,250 to Rs.6,000 per Sq. Ft (2021-Rs.12,000-Rs.4,500 per Sq. Ft)	Positive correlated sensitivity
Building at Union Place, Colombo 02. (rear)	17,950 Sq.ft	Cost Approach	31st March 2024		170,300,625	Rs. 13,750 per Sq. Ft (2021-Rs.12,000-Rs.4,500 per Sq. Ft)	Positive correlated sensitivity
Land at Ja-Ela	0A 2R 08.40P	Market Approach	31st March 2024	Mr. Sunil Wickramaarachchi, Incorporated valuer of the Institute of Valuers (Sri Lanka)	28,774,200	Rs.325,500 pp (2021- Rs. 285,000 pp)	Positive correlated sensitivity
Building at Ja-Ela	9856 Sq. Ft	Cost Approach	31st March 2024		10,992,900	Rs.1925-Rs.930 per Sq. Ft (2021-Rs.1,635-Rs.790 per Sq. Ft)	Positive correlated sensitivity

Details of Valuation methods & relevant Significant unobservale inputs

Cost Approach The valuation carried out on cost approach are based on the depreciated cost of the building elemnt. Current building cost of the buildings will be established by comparison. The vauation model is based on value per suare foot which consitute the significant unobservable inputs involved.

Market Approach The valuation carried out on market approach are based on sale prices of comparable land in similar locations, adjsted for differences in key attributes such as land size. The valuation model is based on value per perch which constitute the significant unobservable inputs involved

10.3. The carrying amount of revalued assets that would have been included in the financial statements of the Group/Company had the assets been carried at cost less depreciation is as follows:

Class of Asset	Cost	Cumulative Depreciation if Assets were Carried at Cost Rs.	Net Carrying Amount 2025	Net Carrying Amount 2024
	Rs.		Rs.	Rs.
Group / Company				
Land	7,322	-	7,322	7,322
Building	112,000	10,875	101,125	69,000
	119,322	10,875	108,447	76,322

10.4 Lot 01 of above and at Union Place, Colombo 02 has been mortgage against the banking faciliteis obtained from Hatton National Bank PLC.

11. INTANGIBLE ASSETS

	Group / Company	
For the year ended 31 March	2025 LKR'000	2024 LKR'000
Cost		
As at 1 April	2,003	1,253
Acquired during the year	-	750
(-) Reversal of Over Provision	(250)	-
As at 31 March	1,753	2,003
Accumulated Amortization		
As at 1 April	1,340	1,251
Amortization for the year	95	89
As at 31 March	1,435	1,340
Net book value	318	663

11.1. Intangible assets include computer software with an estimated useful life of 05 Years.

12. INVESTMENT IN SUBSIDIARY

For the year ended 31 Ma rch	NO OF SHARES		SHAREHOLDING		COMPANY	
	2025	2024	2025 %	2024 %	2025 LKR'000	2024 LKR'000
Non-Quoted						
Tourama (Private) limited*	49,994	49,994	99.99%	99.99%	500	500
					500	500

*Tourama (Private) Limited is a wholly owned subsidiary of the Company which was incorporated on January 21, 2004 and investment in Tourama (Private) Limited is stated at cost.

13. OTHER FINANCIAL ASSETS

For the year ended 31 March	GROUP		COMPANY	
	2025 LKR'000	2024 LKR'000	2025 LKR'000	2024 LKR'000
Under Non Current Assets				
Quoted Debentures (Note 13.1.1)	47,175	47,173	47,175	47,173
Fixed Deposit (Note 13.1.2)	60,530	55,030	48,430	48,430
	107,705	102,204	95,605	95,604
Under Current Assets				
Fixed Deposit (Note 13.1.2)	3,096	3,036	3,096	3,036
Unquoted Unit Trust (Note 13.1.3)	62,071	401,117	53,902	390,051
	65,167	404,153	56,998	393,088
Total Other Financial Investments	172,872	506,357	152,603	488,692

13. Other Financial Assets

13.1.1. Quoted Debentures

For the year ended 31 March	GROUP		COMPANY	
	2025 LKR'000	2024 LKR'000	2025 LKR'000	2024 LKR'000
Quoted Debentures	47,204	47,202	47,204	47,202
Provision for Expected Credit Loss	(29)	(29)	(29)	(29)
	47,175	47,173	47,175	47,173
Total Debentures	47,175	47,173	47,175	47,173

Provision for Expected Credit Loss - Quoted Debentures

For the year ended 31 March	GROUP & COMPANY	
	2025 LKR'000	2024 LKR'000
Balance as at 01 April	(29)	(23)
Charge for the year	-	(7)
Balance as at 31 March	(29)	(29)

Provision for Expected Credit Loss - Debentures

Provision for Expected Credit Loss - Non Current	(29)	(29)
	(29)	(29)

13.1.2. Fixed Deposits Measured at Amortised Cost

For the year ended 31 March	GROUP		COMPANY	
	2025 LKR'000	2024 LKR'000	2025 LKR'000	2024 LKR'000
Fixed Deposits - Current Assets	3,098	3,038	3,098	3,038
Provision for Expected Credit Loss	(2)	(2)	(2)	(2)
	3,096	3,036	3,096	3,036
Fixed Deposits - Non Current Assets	60,567	55,067	48,467	48,467
Provision for Expected Credit Loss	(37)	(37)	(37)	(37)
	60,530	55,030	48,430	48,430
Total Fixed Deposits	63,626	58,066	51,526	51,466

Provision for Expected Credit Loss - Fixed Deposits

For the year ended 31 March	GROUP & COMPANY	
	2025 LKR'000	2024 LKR'000
Balance at the beginning of the year	(39)	(25)
charge for the year	-	(14)
Balance at the end of the year	(39)	(39)
Provision for Expected Credit Loss - Current	(2)	(2)
Provision for Expected Credit Loss - Non Current	(37)	(37)
	(39)	(39)

13.1.3. Unquoted Unit Trust

For the year ended 31 March	GROUP		COMPANY	
	2025 LKR'000	2024 LKR'000	2025 LKR'000	2024 LKR'000
Investment at the beginning of the year	401,117	327,796	390,051	320,253
Net investments made during the year	(372,990)	(2,268)	(368,939)	(3,832)
Fair Value Gains/Losses	33,944	75,589	32,790	73,630
Balance at the end of the year	62,071	401,117	53,902	390,051

14. INVENTORIES

For the year ended 31 March	GROUP		COMPANY	
	2025 LKR'000	2024 LKR'000	2025 LKR'000	2024 LKR'000
Tyres & Related Products	327,388	16,628	327,388	16,628
Goods in transit - Tyres	8,641	33,728	8,641	33,728
	336,029	50,356	336,029	50,356
Less : Provision for Slow Moving Stocks (Note 14.1)	(3,285)	(3,098)	(3,285)	(3,098)
	332,744	47,258	332,744	47,258

14.1. Provision for Slow Moving Stocks

For the year ended 31 March	GROUP / COMPNAY	
	2025 LKR'000	2024 LKR'000
Balance as at 01 April	3,098	1,222
Provision during the year	187	1,876
Balance as at 31 March	3,285	3,098

15. TRADE AND OTHER RECEIVABLES

For the year ended 31 March	GROUP		COMPANY	
	2025 LKR'000	2024 LKR'000	2025 LKR'000	2024 LKR'000
Trade receivables*	67,893	5,500	64,392	5,238
Less: Allowance for expected credit losses (Note 15.1)	(4,606)	(3,608)	(4,606)	(3,608)
	63,287	1,892	59,786	1,630
Advances and Prepayments (Note 15.2)	64,425	14,034	64,728	14,034
Contract Asset	8,612	3,215	8,612	3,215
Other Receivables - Related Parties (Note 15.3)	-	-	303	208
	136,324	19,141	133,429	19,087

*Trade Receivables are not interest bearing receivables.

15.1. Allowance for Expected Credit Losses

For the year ended 31 March	GROUP		COMPANY	
	2025 LKR'000	2024 LKR'000	2025 LKR'000	2024 LKR'000
Movement in Allowance for Expected Credit Losses				
Balance at the Beginning of the Year	3,608	4,345	3,608	4,345
Reversal of provision for the year	998	(737)	998	(737)
Balance at the End of the Year	4,606	3,608	4,606	3,608

		Days Past Due				
	Current	<30 Days	31-60 Days	61-90 Days	90< Days	Total
GROUP						
2025						
Estimated total gross carrying amounts at default	-	265	183	-	4,158	4,606
Balance at the End of the Year	-	265	183	-	4,158	4,606
2024						
Estimated total gross carrying amounts at default	356	530	158	120	4,336	5,500
Balance at the End of the Year	356	530	158	120	4,336	5,500
COMPANY						
2025						
Estimated total gross carrying amounts at default	-	265	183	-	4,158	4,606
Balance at the End of the Year	-	265	183	-	4,158	4,606
2024						
Estimated total gross carrying amounts at default	356	268	158	120	4,336	5,238
Balance at the End of the Year	356	268	158	120	4,336	5,238

15.2. Advances and Prepayments

For the year ended 31 March	GROUP		COMPANY	
	2025 LKR'000	2024 LKR'000	2025 LKR'000	2024 LKR'000
Other Receivables	57,077	8,306	57,380	8,306
Deposits and Prepayments	7,348	5,727	7,348	5,727
	64,425	14,034	64,728	14,034

15.3. Other Receivables - Related Parties

Relationship	GROUP		COMPANY	
	2025 LKR'000	2024 LKR'000	2025 LKR'000	2024 LKR'000
Tourama Private Limited	-	-	303	208
	-	-	303	208

Above related party balences are unsecured and will be settled on demand

16. STATED CAPITAL - Group/Company

For the year ended 31 March	GROUP		COMPANY	
	2025 '000	2024 '000	2025 '000	2024 '000
No of shares	12,000	12,000	12,000	12,000
As at 31 March	12,440	12,440	12,440	12,440

17. REVALUATION RESERVE

For the year ended 31 March	GROUP		COMPANY	
	2025 LKR'000	2024 LKR'000	2025 LKR'000	2024 LKR'000
Balance as at the beginning of the year	1,361,829	1,311,815	1,361,829	1,311,815
Depreciation Transfers	(6,045)	(6,180)	(6,045)	(6,180)
Revaluations during the year	-	80,277	-	80,277
Income Tax Effect on Revaluation	-	-	-	-
Reversal on the change of Tax effect on Revalued Asset	-	(24,083)	-	(24,083)
Balance as at the end of the year	1,355,784	1,361,829	1,355,784	1,361,829

18. RETIREMENT BENEFIT LIABILITY

For the year ended 31 March	GROUP		COMPANY	
	2025 LKR'000	2024 LKR'000	2025 LKR'000	2024 LKR'000
Balance as at the beginning of the year	34,795	24,375	34,795	24,375
Current Service Cost	1,581	1,695	1,581	1,695
Interest Cost	4,245	4,388	4,245	4,388
Actuarial (Gain) / Loss	(4,592)	5,115	(4,592)	5,115
Payments during the year	(1,407)	(778)	(1,407)	(778)
Balance as at the end of the year	34,621	34,795	34,621	34,795
The expenses are recognized in the following line items in the statement of comprehensive income.				
Administrative Expenses	5,826	6,082	5,826	6,082
Other Comprehensive Income	(4,592)	5,115	(4,592)	5,115
	1,234	11,198	1,234	11,198

Messrs. Smiles Global (Private) Limited, independent acturial specialists carried out an actuarial valuation of the defined benefit plan gratuity as at 31 March 2025. Appropriate and compatible assumptions were used in determining the cost of retirement benefits.

18.2. The Principal Assumptions used in determining Defined Benefit Obligation are shown below:

For the year ended 31 March	GROUP / COMPANY 2025	2024
Discount Rate	10.60%	12.20%
Salary Increment Rate	0% - 12%	0-7%

18.3. Sensitivity of the principal assumptions used

For the year ended 31 March	Expected Future Salaries 1% Increase LKR'000	1% Decrease LKR'000	Discount Rate 1% Increase LKR'000	1% Decrease LKR'000
Group/Company				
Change in Present value of Defined Benefit Obligation	2,013	(1,538)	(1,372)	1,864

18.4. Expected average future working life.
Expected average future working life of the active participants is 7.35 years and average service period is considered as 7.75 years.

18.5. Other Inputs Used in the Estimation of retirement benefits liability

For the year ended 31 March	GROUP / COMPANY 2025	2024
Retirement Age	60 Years	60 Years
Staff Turnover:	12%	10%

18.6. Maturity analysis of the retirement benefits liability

	GROUP 2025 LKR'000	2024 LKR'000	COMPANY 2025 LKR'000	2024 LKR'000
Within next 12 Months	3,630	3,503	3,630	3,503
Between 1 - 5 Years	12,017	10,508	12,017	10,508
Between 5 - 10 Years	18,974	20,784	18,974	20,784
More than 10 Years	-	-	-	-
	34,621	34,795	34,621	34,795

19. TRADE AND OTHER PAYABLES

For the year ended 31 March	GROUP 2025 LKR'000	2024 LKR'000	COMPANY 2025 LKR'000	2024 LKR'000
Trade Payables	-	26,450	-	25,968
Sundry Creditors Including Accrued Expenses (Note 19.1)	37,472	36,009	33,121	35,550
Contract Liability	11,070	5,740	11,070	5,740
	48,542	68,199	44,191	67,258

Terms and conditions of the above financial liabilities
Trade payables are non-interest bearing and are normally settled at site.

19.1. Sundry Creditors Including Accrued Expenses

For the year ended 31 March	GROUP 2025 LKR'000	2024 LKR'000	COMPANY 2025 LKR'000	2024 LKR'000
Accruals	7,265	2,251	2,920	2,187
Other Payables	2,827	4,125	2,827	3,730
Sundry Creditors	26,891	29,144	26,885	29,143
Dividend payable	489	489	489	489
	37,472	36,009	33,121	35,550

20. CASH AND CASH EQUIVALENTS IN CASH FLOW STATEMENT

Components of Cash and Cash Equivalents

20.1. Favourable Cash and Cash Equivalents Balances

For the year ended 31 March	GROUP		COMPANY	
	2025 LKR'000	2024 LKR'000	2025 LKR'000	2024 LKR'000
Cash and Bank Balance	2,472	8,037	375	5,702

20.2. Unfavourable Cash and Cash Equivalent Balances

Bank Overdraft	(45,812)	(2,828)	(45,812)	(2,828)
Total Cash and Cash Equivalents for the purpose of Cash Flow Statement	(43,340)	5,209	(45,437)	2,874

21. RELATED PARTY DISCLOSURES

Details of significant related party disclosures are as follows;

21.1. Transactions with Related Entities

For the year ended 31 March	Subsidiary		Affiliates**	
	2025 LKR'000	2024 LKR'000	2025 LKR'000	2024 LKR'000
Collection / Payment on behalf of the Company	-	400	-	-
As at 31 March	-	400	-	-
Included in,				
*Trade and Other Receivables	(4,345)	208	-	-
	(4,345)	208	-	-

21.2. Transactions with Key Management Personnel of the Company

The key management personnel of the Company includes the Directors of the Company and Directors in subsidiary Tourama (Pvt) Ltd.

21.2.1. Compensation to Key Management Personnel

For the year ended 31 March	2025 LKR'000	2024 LKR'000
Nature of transaction		
Short Term Employment Benefits	37,929	34,963
Post employment Benefits	5,026	4,266
Nominal Allowances	4,174	4,004

22. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Group's principal financial liabilities, comprise trade and other payables and bank overdraft. The main purpose of these financial liabilities is to finance the Group's operations and assets. The Group has trade and other receivables, and other investments that arrive directly from its operations
The Group is exposed to market risk, credit risk and liquidity risk. The Group's oversees the management of these risks. The Group's senior management advises on financial risks and the appropriate financial risk governance framework for the Group.

Market Risk
Market risk is the risk of losses in positions arising from movements in market prices. Market risk exposed by the Group comprise of interest rate risk, Foreign currency risk, Credit Risk and Liquidity risk.
Interest rate risk
Interest rate risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market interest rates. Fluctuation in interest rate has a impact on bank overdrafts. Group's interest rate varies according to the Bank.

Credit risk
Credit risk is the risk that a counterparty will not meet its obligations under a financial instrument or customer contract, leading to a financial loss. The Group is exposed to credit risk from its operating activities (primarily for trade receivables) and from its financing activities, including other financial assets with banks and financial institutions.

Foreign exchange risk
Foreign currency risk is the risk that the changes in cash flows because of changes in foreign exchange rates. The Group's exposure to the risk of changes in foreign exchange rates relates primarily to the Group's operating activities.

A sensitivity of the Group exposure to USD (which is the only significant foreign currency the Group exposed to) based on the Trade Payable balances outstanding as of reporting date as follows.

For the year ended 31 March	Increase / (Decrease) in Excahange rate US	Change in Profit before tax	
		GROUP LKR'000	COMPANY LKR'000
2025	5%	-	-
	10%	-	-
2024	5%	(1,298,397)	(1,298,397)
	10%	(2,596,794)	(2,596,794)

Liquidity risk
The Group's objective is to maintain a balance between continuity of funding and use of bank overdrafts. Access to sources of funding is sufficiently available and payables maturing within 12 months can be rolled over with existing lenders.
The table below summarizes the maturity profile of the Group's financial liabilities based on contractual payments.

	On demand LKR'000	< 3 months LKR'000	3 to 12 months LKR'000	1 to 5 years LKR'000	Total LKR'000
Year ended 31 March 2025					
Bank Overdraft	45,812	45,812	-	-	45,812
Trade and other payables	-	-	48,543	-	48,543
	45,812	45,812	48,543	-	94,355
Year ended 31 March 2024					
Bank Overdraft	2,828	-	-	-	2,828
Trade and other payables	41,749	-	26,450	-	68,199
	44,577	-	26,450	-	71,027

Capital management
Capital includes only the equity attributable to the equity holders of the parent.

The primary objective of the Group's capital management is to ensure the healthy capital ratios in order to support its business and maximize shareholder value.

The Group manages its capital structure and makes adjustments to it in light of changes in economic conditions. No changes were made in the objectives, policies or processes for managing capital during the year ended 31 March 2025.

Consistent with others in the industry, the Group monitors capital on the basis of the gearing ratio. This ratio is calculated as total borrowings by total equity. Total borrowings including non-current and current borrowings as shown in the statement of financial position. Total equity is calculated as 'Total equity' in the statement of financial position.

Gearing ratio as at 31 March is as follows :

For the year ended 31 March	GROUP		COMPANY	
	2025 LKR'000	2024 LKR'000	2025 LKR'000	2024 LKR'000
Long Term Borrowings	-	-	-	-
Total Equity	1,990,921	1,957,515	1,970,302	1,939,355
Gearing Ratio : Debt to Equity	0%	0%	0%	0%

23. FAIR VALUES

The fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants of the measurement date.

23.1.

	Date of valuation	Total	"Quoted prices in active markets (Level 1) "	"Significant observable inputs (Level 2)"	"Significant unobservable inputs (Level 3)"
The fair value measurement hierarchy for non financial assets as at 31 March 2024:					
Assets measured at fair value					
Revalued Property, Plant and Equipment					
Land	31-Mar-25	1,758,949	-	-	1,758,949
Buildings	31-Mar-25	327,498	-	-	327,498
Other Financial Assets					
Unquoted Unit Trust Investment*	31-Mar-25	62,071	-	62,071	-
The fair value measurement hierarchy for non financial assets as at 31 March 2023:					
Assets measured at fair value					
Revalued Property, Plant and Equipment					
Land	31-Mar-24	1,770,194	-	-	1,770,194
Buildings	31-Mar-24	246,852	-	-	246,852
Other Financial Assets					
Unquoted Unit Trust Investment *	31-Mar-24	327,796	-	327,796	-

There were no transfers between level 1 and level 2 during the year of 2025.
*Fair value of Unquoted Unit Trust has been determined based on the Company's asset manager's fair value assessment.

23.2. Fair Values of financial instruments not carried at Fair Value

For the year ended 31 March	GROUP				COMPANY			
	CARRYING AMOUNT		FAIR VALUE		CARRYING AMOUNT		FAIR VALUE	
	2025 LKR'000	2024 LKR'000	2025 LKR'000	2024 LKR'000	2025 LKR'000	2024 LKR'000	2025 LKR'000	2024 LKR'000
Financial Assets								
Financial Assets Carried at Amortized Costs								
-Trade and other receivables	136,324	19,141	136,324	19,141	133,429	19,087	133,429	19,087
-Cash and cash equivalents	2,472	8,037	2,472	8,037	375	5,702	375	5,702
-Quoted Debentures	47,175	47,173	45,279	42,397	47,175	47,173	45,279	42,397
-Fixed Deposits	63,626	58,066	59,133	65,285	51,526	51,466	59,133	58,592
Financial Liabilities								
-Trade and other payables	48,542	68,199	48,542	68,199	44,190	67,258	44,190	67,258
-Bank overdraft	45,812	2,828	45,812	2,828	45,812	2,828	45,812	2,828

Cash and cash equivalents, trade and other receivables, debentures and trade payables approximate their carrying amounts to fair values largely due to the short term maturities of these instruments.

The following is a list of Financial Instruments where the carrying amount is a reasonable approximation of Fair Value considering the short term nature of the balances. :

Assets

Trade and Other receivables
Cash and cash equivalance

Liabilities

Trade and Other payables
Bank overdrtaft

24. EVENTS AFTER THE REPORTING PERIOD

There were no material events occurring after the reporting date that require adjustments to or disclosure in the financial statements.

25. CAPITAL COMMITMENTS AND CONTINGENCIES

There were no significant capital commitments and contingencies as at reporting date.
Majority of the Interest-bearing loans and borrowings balances comprise floating rate instruments therefore fair value of the value due to banks approximate to the carrying value as at the reporting date.

26. OPERATING SEGMENT

An operating segment is a component of the Group that engages in business activities from which it may earn revenues and incur expenses, including revenues and expenses that relate to transactions with any of the Group's other components, whose operating results are reviewed regularly by the Senior Management to make decisions about resources allocated to each segment and assess its performance and for which discrete financial information is available.There were no material events occurring after the reporting date that require adjustments to or disclosure in the financial statements.

*Tyres and Related Products *Air Ticket Sales

	TYRES & RELATED PRODUCTS		AIR TICKET SALES		TOTAL	
For the year ended 31 March	2025 LKR'000	2024 LKR'000	2025 LKR'000	2024 LKR'000	2025 LKR'000	2024 LKR'000
External Revenue	472,399	168,616	3,477	4,127	475,876	172,743
Inter-segment revenue	-	-	-	-	-	-
Segment revenue	472,399	168,616	3,477	4,127	475,876	172,743
Segment Gross profit	105,367	47,498	3,477	4,127	108,844	51,625
Profit / (loss) before tax	42,672	27,188	3,492	5,094	46,164	32,282
Interest income	51,230	88,024	2,214	2,630	53,444	90,654
Interest expense	(1,034)	(967)	-	-	(1,034)	(972)
Depreciation and amortization	22,850	22,850	-	-	13,344	10,057
Segment assets	2,714,865	2,662,155	24,760	19,553	2,739,625	2,681,708
Capital expenditure	7,893	1,915	-	-	7,893	1,915
Segment liabilities	744,563	722,799	4,140	1,395	748,703	724,194

26.1. Reconciliations of information on reportable segments

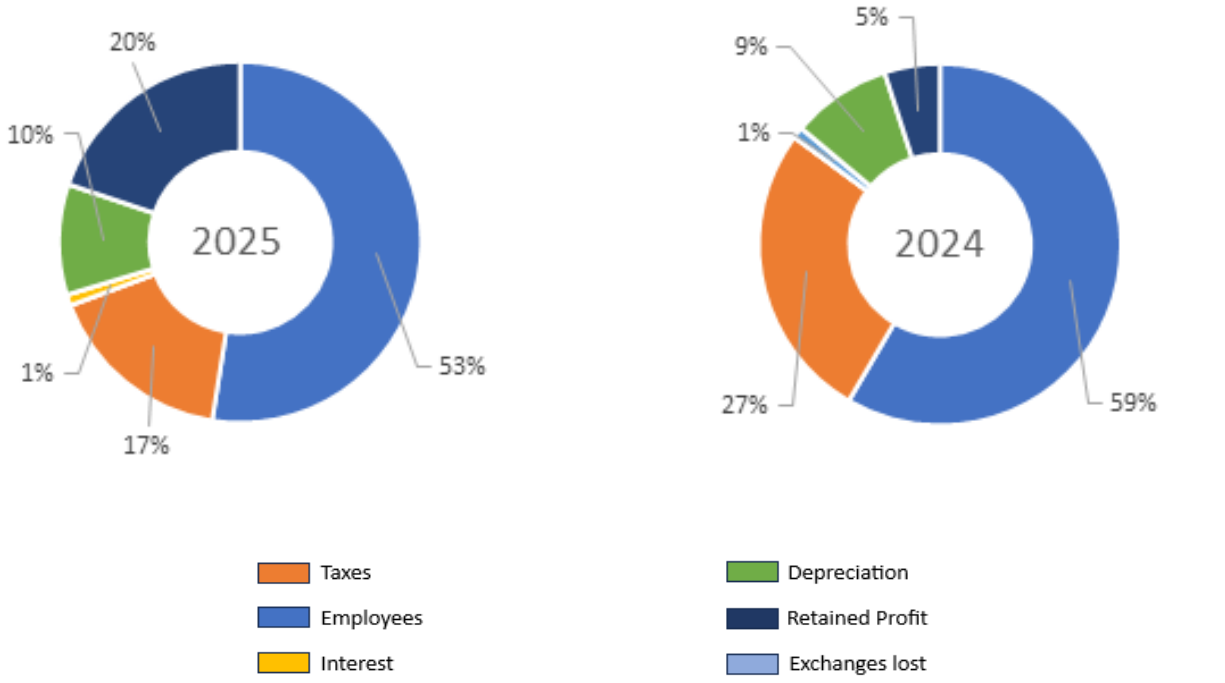
For the year ended 31 March	2025 LKR'000	2024 LKR'000
Revenue		
Total revenue for reportable segments	472,399	168,616
Revenue for other segments	3,477	4,127
Consolidated revenue	475,876	172,743
Profit before tax		
Total profit before tax for reportable segments		
Profit before tax for other segments	42,671	27,188
Elimination from inter- segment profit	3,493	5,094
Consolidated profit before tax	46,164	32,282

TEN YEARS AT A GLANCE

	2025	2024	2023	2022	2021	2020	2019	2018	2017	2016
OPERATING RESULTS										
Turnover	475,876	172,743	232,282	652,237	509,364	555,489	478,738	567,392	711,296	605,108
Profit before finance charges	47,201	33,254	78,388	110,160	96,149	32,961	5,976	34,384	15,927	40,805
Finance cost	1,034	972	36,624	40,632	5,885	7,560	10,696	517	2,661	6,425
Non operating income	98,056	121,003	121,561	59,620	74,707	52,570	38,708	36,902	26,307	38,129
Profit before taxation	46,167	32,282	41,764	69,528	90,264	25,401	(4,720)	33,866	13,266	34,380
Taxation	15,974	27,118	10,758	19,640	28,594	11,705	5,277	9,091	1,566	8,631
Profit after taxation	30,193	5,164	31,006	49,888	61,671	13,696	557	24,775	14,832	25,749
BALANCE SHEET										
Stated Capital	12,440	12,440	12,440	12,440	12,440	12,440	12,440	12,440	12,440	12,440
Capital Reserves	1,355,784	1,361,829	1,311,815	1,430,816	1,266,690	1,202,745	939,332	942,341	612,473	613,505
Revenue Reserves	622,698	583,246	575,482	540,019	490,846	430,520	409,570	415,210	373,105	363,604
	1,990,922	1,957,515	1,899,737	1,983,275	1,769,977	1,645,705	1,361,342	1,369,992	998,018	989,549
CAPITAL EMPLOYED										
Property , Plant, Equipment & Investments	2,202,919	2,203,120	2,145,739	2,122,645	1,927,110	1,948,682	1,677,722	1,632,738	743,558	749,286
Current Assets	536,707	478,588	409,441	528,253	488,180	384,358	229,150	251,341	303,206	312,517
Current Liabilities	(97,631)	(73,058)	(51,527)	(178,070)	(200,445)	(186,576)	(146,061)	(107,292)	(141,271)	(166,036)
Non - Current Liabilities	(651,073)	(651,136)	(603,916)	(489,554)	(444,870)	(500,759)	(399,469)	(406,795)	(42,059)	(42,532)
	1,990,922	1,957,513	1,899,737	1,983,274	1,769,977	1,645,705	1,361,342	1,369,991	863,433	853,235
OTHER INFORMATION										
Inventories	332,745	47,258	44,421	65,702	147,899	153,287	96,138	89,062	142,740	167,978
Trade Debtors	63,288	1,892	1,774	14,290	54,062	94,682	84,583	123,071	121,961	110,651
Gross Profit	108,845	51,625	86,840	170,126	139,077	116,736	95,251	117,865	119,269	129,453
Cost of Sales	367,031	121,119	145,442	482,111	370,287	438,753	383,487	449,527	592,027	475,655
Dividend Paid	-	-	-	7,200	3,600	-	6,000	6,000	7,200	8,400
No of Shares in issue	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000
Dividend per share	0.00	0.00	0.00	0.60	0.30	0.00	0.50	0.50	0.60	0.6
Share price as at 31 March (Rs.)	110.00	98.20	98.20	115	70.10	58.00	84.90	85.00	70.00	91.90
RATIOS & OTHER INFORMATION										
Liquidity										
Current Ratio	5.50	6.55	7.95	2.97	2.44	2.06	1.57	2.34	2.15	1.88
Quick Ratio	1.98	5.75	6.87	2.54	1.70	1.24	0.84	1.41	1.14	0.87
Capital Adequacy										
Total Liabilities / Sales (%)	157.33	419.23	282.18	102.36	126.69	123.74	113.95	90.61	25.77	34.47
Interest Cover (No. of times)	45.65	34.21	2.14	2.71	16.34	4.36	0.56	66.51	5.98	6.35
Profitability										
Return on Equity %	2.43	0.42	2.49	4.01	4.96	1.10	0.04	1.99	1.49	2.60
Return on Total Assets (%)	1.10	0.19	1.21	1.88	2.55	0.59	0.03	1.31	1.42	2.42
Operating Margin / Sales (%)	22.87	29.89	37.39	26.08	27.30	21.01	19.90	20.77	16.77	21.39
Earning Per Share (Rs.)	2.52	0.43	2.58	4.16	5.14	1.14	0.05	2.06	1.24	2.15
Revenue Growth (%)	0.01	0.02	0.00	20.85	(9.05)	16.00	18.72	14.93	17.55	1.44
Profit Before Tax Growth (%)	0.43	(0.23)	-0.40	(0.23)	2.55	(6.38)	(1.14)	1.55	(61.41)	(40.15)
Profit After Tax Growth (%)	4.85	(0.38)	-0.38	(0.19)	3.50	23.59	(0.98)	0.67	(42.40)	(32.72)
Efficiency (turnover ratios)										
Inventory Turnover Period										
(times)	1.93	2.64	2.64	4.51	2.56	3.52	4.14	3.88	3.81	3.20
Average Collection Period										
(days)	48.54	4.00	2.79	8.00	38.74	62.21	64.49	79.17	62.58	66.74
MARKET-BASED RATIOS										
Firm Ratios										
Dividend Payout Ratio	-	-	-	0.14	0.06	-	10.77	0.24	0.49	0.33
Dividend Cover (Times)	-	-	-	6.93	17.13	-	0.09	4.13	2.06	3.07
Net Assets Per Share	165.91	163.31	158.31	165.27	147.50	137.14	113.45	114.17	71.95	71.10
Combined Ratios										
Dividend Yield (%)	2.73	3.33	3.05	2.61	4.28	5.17	3.53	3.53	4.29	3.26
Price Earning Ratio (Times)	43.72	209.60	38.01	27.66	13.64	50.82	1,829.08	41.17	56.63	42.83

STATEMENT OF VALUE ADDED (GROUP)

		2025 Rs'000	2024 Rs'000
Creation of Value Added			
Gross Sales		475,876	172,743
Other Income		44,612	30,348
		520,487	203,092
Less: Cost of Materials & Services		383,285	91,825
Purchased from External Sources			
Total Value Added		**137,203**	**111,266**
Distributed As Follows			
To Employees as Remuneration		72,202	65,451
To Government as Taxes		22,985	29,732
To Providers of Capital as			
	Dividend	-	-
	Interest	1034	311
	Exchange loss	-	641
Retained in the business as			
Depreciation and amortization		13,250	9,968
Retained profit		27,732	5,164
		137,203	**111,266**
Distribution of Value Added		**137,203**	**111,266**



SHARE INFORMATION

01. GENERAL

Stated Capital - Rs. 12,440,000
No. of Ordinary Shares - 12,000,000
Voting rights - One vote per ordinary share

02. STOCK EXCHANGE LISTING

The issued Ordinary Shares of The Autodrome PLC are listed under the "Motors" Sector on the Main Board of the Colombo Stock Exchange. There are no sub-classes or special voting rights on any share or class of shares. The Company Symbol is AUTO.N0000.

03. DISTRIBUTION OF SHAREHOLDING

The Shares of The Autodrome PLC were held as follows :
The shares held by the public as at 31 March 2025 was 20.32% (2024 - 20.91%). The number of share holders 31 March 2025 was 545 (2024 - 547) out of which 538 (2024 - 538) was public. The option number for compliance with the Minimum Public Holding is Five (5) - Over 20% and over 500 shareholders are public.

	31 March 2025				31 March 2024			
Size of shareholdings	Shareholders		Holdings		Shareholders		Holdings	
	No.	%	No.	%	No.	%	No.	%
1-1000 shares	469	86.06	50,308	0.42	465	85.01	52,277	0.44
1001-10,000 Shares	55	10.09	212,693	1.77	56	10.24	217,333	1.81
10001-100,000 shares	12	2.20	363,274	3.03	14	2.56	366,406	3.05
100,001-1,000,000 Shares	2	0.37	694,200	5.79	10	1.83	6,589,684	54.91
Over 1,000,000 shares	7	1.28	10,679,525	89.00	2	0.37	4,774,300	39.79
	545	**100.00**	**12,000,000**	**100.00**	**547**	**100.00**	**12,000,000**	**100.00**

04. ANALYSIS OF SHAREHOLDERS

	31 March 2025				31 March 2024			
	Shareholders		Holdings		Shareholders		Holdings	
	No.	%	No.	%	No.	%	No.	%
Institutions	31	5.69	2,236,475	18.64	34	6.22	2,146,313	17.89
Individuals	514	94.31	9,763,525	81.36	513	93.78	9,853,687	82.11
Total	**545**	**100.00**	**12,000,000**	**100.00**	**547**	**100.00**	**12,000,000**	**100.00**
Non Residents	2	0.37	4,010	0.03	3	0.55	881,350	7.34
Residents	543	99.63	11,995,990	99.97	544	99.45	11,118,650	92.66
Total	**545**	**100.00**	**12,000,000**	**100.00**	**547**	**100.00**	**12,000,000**	**100.00**

05. SHARE VALUATION

(Company)

		LKR		LKR
Last traded price	as at 31 March 2025	Rs. 110.00	as at 31 March 2024	Rs. 90.20
No.of Shares in Issue (Nos)		12,000,000		12,000,000
Market Capitalisation	as at 31 March 2025	Rs. 1,320,000,000	as at 31 March 2024	Rs. 1,082,400,000
Float Adjusted Market Capitalisation	as at 31 March 2025	Rs. 268,290,000	as at 31 March 2024	Rs. 226,373,136
Highest	Yr.2024/2025	Rs. 139.75	Yr.2023/2024	Rs. 142.75
Lowest	Yr.2024/2025	Rs. 89.00	Yr.2023/2024	Rs. 76.70
Earning per share		Rs. 2.52		Rs. 0.43
Dividend per share		Rs. 0.00		Rs. 0.00
Net asset value per share		Rs. 165.91		Rs. 163.31

FORM OF PROXY

THE AUTODROME PLC. Reg. No. PQ-84
Registered Office, Autodrome Building, 304 Union Place, Colombo 2. Tel: 2326181.
For use at the Seventy-Third Annual General Meeting

I/We……of……

……being member/s of The Autodrome PLC, appoint:

1.……,whomfailing

2.……,whomfailing

3. The Chairperson of the Meeting.

as my/our proxy to represent me/us and to vote on my/our behalf at the Seventy Third Annual General Meeting of the Company to be held as a virtual meeting on 30th September 2025 at 11.30 a.m. and at any adjournment thereof, and at every poll which may be taken in consequence thereof to vote in the manner indicated below:

(Please indicate with an X in spaces below how you wish your votes to be cast. In the absence of any such indication the Proxy will vote or abstain from voting as he/she thinks fit. Please also indicate any resolution on which you wish your Proxy to abstain from voting)

RESOLUTION	FOR	AGAINST
1. Adoption of Annual Report & Audited Accounts for the year ended 31st March 2025		
2. To elect Director Mr. Jitendra Tissa Daulagala, who was appointed to the board on 31st December 2024 in terms of Article 91 of the Articles of Association.		
3. To elect Director Ms. Mannamarkkalage Lorainne Chiranthi Cooray, who was appointed to the board on 31st December 2024 in terms of Article 91 of the Articles of Association.		
4. To elect Director Mr. Hiran Asoka Pieris, who was appointed to the board on 31st March 2025 in terms of Article 91 of the Articles of Association.		
5. To re-appoint Mrs Bernadette Jayaleela Aloysius who is over the age of 70 years, as a Director by passing the following Resolution as an Ordinary Resolution: "IT IS HEREBY RESOLVED that the age limit stipulated in Section 210 of the Companies Act No. 7 of 2007 shall not apply to Mrs Bernadette Jayaleela Aloysius who is 84 years of age and that she be re-appointed a Director of the Company."		
6. To re-appoint M/s. Ernst & Young as Auditors for 2025/26 and authorize the Directors to determine their remuneration		
7. To authorize the directors to determine contributions to charity.		

As witness under my/our hand this…….day of September 2025.

……
Signature of Member/Member(s)

INSTRUCTIONS FOR COMPLETION OF PROXY FORM

1. To be valid this Form must be filled, signed, dated and deposited at the Registered Office of the Company at 304, Union Place, Colombo 02, not later than 48 hours before the time appointed for holding the meeting.
2. The Form of Proxy must be signed by the appointer or by his/her Attorney duly authorised in writing
3. In the case of a Corporation, the Form of Proxy must be either under the Common Seal or under the hands of Officers or Attorneys.
4. In the case of joint holders, only one need sign. The votes of the senior holder who tenders a vote will alone be counted.
5. If you wish to appoint any other person other than the Chairman as your proxy , please insert the relevant details at (1) and (2).

For any clarification, please contact Deloitte Corporate Services (Pvt) Ltd, Company Secretaries,
No. 100, Braybrooke Place, Colombo 02. Tel: +94 117719700

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